

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND FOUR HUNDRED AND SEVENTEENTH MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, December 2, 2005

The Board of Trustees met at its regular monthly meeting on Friday, December 2, 2005, at The Ohio State University Longaberger Alumni House, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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The Chairman, Mr. Slane, called the meeting of the Board of Trustees to order on December 2, 2005, at 11:00 a.m. He requested the Secretary to call the roll.

Present: Daniel M. Slane, Chairman, Robert M. Duncan, Karen L. Hendricks, Dimon R. McFerson, Jo Ann Davidson, Douglas G. Borrer, Walden W. O'Dell, Brian K. Hicks, Robert H. Schottenstein, Chad A. Endsley, and Yoonhee P. Ha.

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PRESIDENT'S REPORT

President Karen A. Holbrook:

I had planned to talk about international students at this meeting because we have recently concluded International Education Week nationally and we have a great deal to celebrate at Ohio State in this regard. However, the empty seat among our vice presidents brings so clearly to mind a tragic loss for a private family and our University family. No matter what group of students I thought about, I could only think of Bill Hall. And thus, it seemed appropriate and important to focus for the few minutes I have this morning on Bill Hall.

One can write lists of accomplishments that are to Bill's credit. They are important and make a significant difference, and will stand as monuments to his work in years ahead in his foundations for others to build upon. What really counts at this time, however, is to recount who he was as a person and the impact he had on individuals, especially students. The value he added through his presence and his interactions with everyone captures the contributions of Bill Hall at a level well beyond his tangible and measurable accomplishments.

As I thought about what I would say, I started by simply putting words on paper that describe Bill Hall and his relationships with me, with students, with his colleagues, with his friends, and with his family. Descriptive terms came very easily as he made it so easy for everyone to be a friend, and friends he had everywhere he went during his years at Ohio State and throughout his life.

Even after knowing Bill more than three years and working with him on at least a weekly basis, Bill still had a hard time calling me by my first name but yet I feel we had a close relationship. Perhaps that was the military in him that taught him respect for title and position. Yet in contrast to what one might think -- that he would embrace protocol from his military background -- in no instance did Bill recognize hierarchy. He was equally attentive to all persons at any gathering regardless of their position. He made each one feel important by engaging them in meaningful conversation, asking about their well-being and typically asking a question that related to something specific only to that individual and then actually listening to their answers. In short, Bill valued and respected each individual with whom he interacted.

Bill was not a man of a lot of words. He said what he needed to say and not more simply to be heard. He could diffuse a tense situation with words that made it clear that no further nonsense was acceptable. Perhaps that was the military in him.

Bill was a proud man, but in a very different way than that statement might suggest. He was proud of you and he was proud of me. He was dismissive of and humble about any recognition brought to himself. He typically denied he deserved it deferring credit to others and enjoying seeing them receive accolades. He was modest and humble.

I learned from the Student Affairs website -- where individuals posted comments about Bill upon his death -- that even his older sister didn't know he was a vice president until three years ago. Most of all, Bill was proud of the students and the

many ways they demonstrated leadership and citizenship. He led them, but he led them by example and guided them not by telling them what to do. He encouraged them, he encouraged everyone and boasted their confidence in themselves.

He played many roles. Sometimes acting as a parent or guardian, an advisor and friend, a mentor and role model, an advocate and a partner. He was always the voice of students at meetings where they were not present yet issues related to their lives were being discussed. He was a conspirator and a compassionate supporter. He was deeply committed to diversity and to fairness and lived this commitment in everything he did. He could be kind, sympathetic and understanding. But he could also be demandingly critical when it was necessary to challenge an action or a decision he did not believe was right for individuals or that might embarrass the University. He was a communicator and a decision maker, appropriately serious when it was needed but always able to see the amusing side of a situation. He cared about students' success and safety and their intellectual, emotional and physical well-being.

Even in sickness Bill demonstrated the courage that was so typical of him. He spoke out about his cancer, he understood and talked about his own situation, his treatments and his feelings. He drew you in and made you feel comfortable in confronting with him the reality of his condition, never pretending it wasn't there yet never focusing on himself or his predicament. Even in pain he could call up his characteristic quick wit and wonderful smile, and if you wanted to see that smile widened just ask him about Kathy, Andy and Jeff.

Yes we will recruit a new vice president and we will find a successor for the position. But part of that job description will have to be that the new person must be able to live for awhile with the inevitable comparison to Bill Hall, as he is surely the gold standard for Student Affairs vice presidents and friends.

Each one of us has our own special Bill Hall story or stories. He will be with each of us as we face difficult situations and we will ask ourselves, "What would Bill Hall have done?" and we will find the right answer. Our friend and colleague will be dearly missed, but we will remember and celebrate his life at Ohio State and each one of us who knew him is better for it. Thank you.

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STUDENT RECOGNITION AWARD

Ms. Ha:

The Student Recognition Award is presented each month by the Board of Trustees to a student in honor of the student's achievement in his or her area of study, service to the University and/or community, and/or research achievements that have been a credit to the college and the University. This month's recipient is Laurie M. Millward, who was nominated by Dr. Tom Rosol, dean of the College of Veterinary Medicine.

A graduate of Miami University of Ohio, Laurie is currently a fourth-year student in the College of Veterinary Medicine. In addition to pursuing a Doctor of Veterinary Medicine degree, Laurie is working towards earning a Master of Science degree from the Veterinary Biosciences graduate program. She has garnered much research experience throughout her undergraduate and graduate careers, and she has been funded by the Howard Hughes Medical Institute and the National Institutes of Health. Laurie has also been involved in a number of organizations and served as secretary of the Radiology Club on campus. After graduation, Laurie hopes to complete a residency in clinical pathology, earn a Doctor of Philosophy degree, and stay in academic medicine.

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Jean Sander, associate dean for Academic and Student Affairs in the College of Veterinary Medicine, had the following to say about Laurie, "She has an impressive record of academic achievement and has gained valuable research experiences while in her graduate program. She has outstanding social skills and is pleasant and well-spoken, always making a good impression in representing her profession with pride."

Laurie, congratulations on all your achievements and we look forward to hearing about your continued success.

Ms. Laurie M. Millward:

First, I would like to thank President Holbrook and the members of the Board for this esteemed award. I am truly grateful to be here today to receive this amazing honor.

I came to Ohio State in 2001 to begin my graduate work in research science. For years my dream was to become involved in investigating mechanisms of disease in a research laboratory to further the progress of medicine. During my lifetime, I have witnessed first-hand the debilitating effects disease has had on my own family members and this personal experience was what fueled my desire to be a scientist. Simultaneously, I have always been fascinated with and had a passion for clinical veterinary medicine. I would often face the dilemma of choosing between a career in veterinary clinical medicine versus research science.

During my first year at Ohio State, I was blessed to have met Dr. Michael Lairmore. It was with his guidance and mentorship that I was able to pursue both of these dreams as a dual degree student. I was accepted to both the College of Veterinary Medicine and the Veterinary Biomedical Sciences Graduate Program as a dual degree student in 2002.

Dr. Lairmore has worked tirelessly at creating research opportunities for veterinary students to receive funding for their research. I was able to have my work in his lab funded by a National Institutes of Health T32 grant. This program has been able to blend both my love of veterinary clinical medicine with my love of laboratory research perfectly. The dual degree program provides a comparative medicine approach to disease diagnostics and treatment while emphasizing critical methods used in laboratory analysis. Dr. Lairmore has truly opened many doors for me and he is an amazing teacher, mentor, and friend. I would like to thank him today for his exceptional guidance.

My four years as a veterinary student at The Ohio State University have been by far the most special years of my life. I have been pushed mentally and even physically in this program, and I have grown in so many ways. The faculty is outstanding in the College of Veterinary Medicine and I am truly blessed to have been able to study under some of the most exceptional veterinary clinicians in the country. I have also made some of the dearest friends of my life during these four years and I am proud to be associated with the caliber of students in my class. I am so excited for my future studies at Ohio State after I receive my D.V.M. degree in June.

I am thrilled to be the next clinical pathology resident at the College of Veterinary Medicine next year. Once again, I have been awarded an exceptional opportunity to work in a position that combines both clinical medicine and research medicine. I plan to complete a Ph.D. degree and become a board certified clinical pathologist in 2009. After this, I plan on pursuing a career in academia in a research institution like The Ohio State University College of Veterinary Medicine where, hopefully, I can combine clinical medicine and research once again.

I cannot take this award today without mentioning my family. I am who I am today due to the love and guidance that my family has given to me. My mother and father

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were my first and best teachers. I thank them from the bottom of my heart for their support and inspiration through these challenging years in school. My sister was and is my best friend, and she still remains my hero in life. I want to thank Dean Rosol, Dean Sander, and Dr. Lairmore for nominating me for this award today. I am so happy that Dean Sander accompanied me today. Our college has benefited greatly by having such a caring and devoted dean of students on board.

Thank you, once again, to the Board for this award. I will continue to strive to achieve my very best here at Ohio State in the years to come. Thank you.

Mr. Slane:

Thank you, Laurie, that was great.

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COMMITTEE REPORTS

Mr. Slane:

At this time, we will have the Committee Reports. I will begin by reporting that the Affiliated Entities Committee of the Board met on November 18. At this meeting, General Counsel Chris Culley and Associate Legal Counsel Anneliese Adkinson presented an update on the monitoring process for all University affiliates. This included the distribution and review of an updated chart delineating all of the entities, the sample letter to the University administrator responsible for reporting on the entity, and the document to be used in a quarterly report to the Board Committee.

The Committee then heard reports from several affiliated entities including University Affiliates, Medical Center Partners, the Science and Technology Campus Corporation, as well as a report on the Educational Council Initiative.

Next, I would like to call on Judge Duncan for a report on the Medical Center Affairs Committee.

Judge Robert Duncan:

Thank you, Mr. Chairman. Members of the Board, the Medical Center Affairs Committee met yesterday afternoon at the Ross Heart Hospital. All members of the Committee were present, along with Dr. Sanfilippo, Mr. Geier, Dr. Rund, and other senior Medical Center personnel.

Dr. Sanfilippo reported on the status of the effort to fill a number of leadership positions in the Medical Center. He also noted to us that there were three very significant new research projects which have been prepared and submitted for grants. He also noted that a Medical Center leadership retreat is being planned for February. He also noted that the Medical Center's Robotic Surgery program -- which we will hear more about this morning -- is one of the world's leading programs. He requested, and the Committee unanimously approved, non-academic center status for the "Center for Robotic Surgery." This resolution is on the consent agenda for full Board approval today.

He also reported that last Friday, both Children's Hospital and the University approved a cooperative agreement setting forth the nature and structure of the academic relationship between the institutions. He believes that the agreement is a win-win situation for both institutions and the community. He expressed thanks to all who participated in the negotiations and especially the work of Len Schlessinger and Pete Geier.

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He also informed the community that an agreement between Columbus Children's Hospital, Cincinnati Children's Hospital, and Ohio State is soon to be finalized. It will formalize relationships that will foster these institutions' ability to work together in certain areas of research and treatment regarding children and cancer.

The Medical Center's Chief Financial Officer, John Stone, provided the Committee with financial summaries for the four months ending October 31 for the College of Medicine, the OSU Health System, and OSU Physicians Incorporated. He highlighted the college's endowment market value, the health systems patient activity numbers, cash flows, and other financial matters.

In summary, the financial performance for the four months ending October 31 is solid and substantially tracking budget. Mr. Stone also noted that maintaining equipment, replacing and updating equipment, and buying new state-of-the-art equipment continues to be a financial challenge.

Eric Kunz reported that the planning for the two additional floors for the Ross Heart Hospital is well underway and expects the project to be underway in the spring.

In accordance with the Medical Center Master Plan as approved, RFP's for architects have gone out, 16 well-known firms responded, six were invited to make presentations, and three were selected for further consideration. In addition, a process for the selection of a project manager is underway.

Mr. Kunz also indicated that a committee has been formed to study the need for off-site ambulatory care facilities and with a particular concern for the OSU Partners Dublin project. A health service steering committee is now in place and membership includes both administrators and physicians. The committee's work is to make recommendations regarding operation of the clinical enterprise.

Dr. Rund, president of OSU Physicians, noted that the corporation has completed initial phases of organization, has had consolidation, and has achieved financial stability and steady growth. It has successfully completed an initial series of contract negotiations with payors. OSU Physicians is continuing its efforts to attain the highest quality of patient care and increase growth and efficiency.

Peter Geier reported that pursuant to an agreement with the City of Dublin, in the very near future it is expected that 100 acres will soon be transferred to OSU Partners for use and development. Partners are to enter into contracts with a management group. Jeff Wilkins will leave University employment and assume a leadership role in the management group. Business plans are being developed and financial planning is still in progress.

The Committee, by roll call vote, decided to go into Executive Session to discuss personnel matters. Such matters were discussed and there were no action items. The Committee reconvened and adjourned.

Any members of the Committee have anything to add or subtract from those comments? If not, Mr. Chairman, that ends my report.

Mr. Slane:

Thank you for that comprehensive report. Next, I will call on Wally O'Dell to give an Agricultural Affairs Committee report.

Mr. O'Dell:

Thank you, Mr. Chairman. The Agricultural Affairs Committee met this morning at 8:00 am. We had a very interesting Battelle report on Extension presented by Drs. Bob Moser and Keith Smith. The Extension effort reaches all 88 counties, and has

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over 1,150 employees, 300,000 4-H participants, and 37,000 volunteers with over five million hours of donated services. Extension has a very solid impact around the state in terms of improvement of the agricultural profitability and productivity, promotion of sound nutrition and food safety, and youth development.

There were several recommendations in the report, but I will only mention three: 1) enhance the faculty and educator understanding of the role in regional and state economic development efforts; 2) design programs to focus on the economic development mission; and 3) increase the capacity to address major state-wide issues related to economic development.

This was a very interesting report. It was a nice hour well-spent. Anyone from the Committee want to add to that? If not, that is my report.

Mr. Slane:

We will now hear the Investments Committee report from Chairman Dimon McFerson.

Mr. McFerson:

Before I begin, I would like to compliment Dr. Holbrook on that wonderful eulogy on Bill Hall. I would like to suggest, Chairman Slane, that this Board find a way to go on record endorsing those words and putting them in *The Lantern* so that the students will understand as a Board how we felt about this good man.

The Investments Committee met this morning for an hour of fun. Our first report was from Dr. Schroeder on the development activity for the first four months of the year. The number of donors continues to hold strong at about 33,000, which is a remarkable number of individual gifts. The total dollars are off, however, from the four-month period of last year mostly because of some rather large gifts that came in during that period of time. We expect by year-end that our dollar activity will return to more normal levels.

Next, Treasurer Jim Nichols gave a number of reports. The first report was on the monthly endowment fund. He reported that the market value of the endowment was \$1.767 billion at the end of October; that was an increase of \$40 million over the market value at the end of Fiscal Year June 30, 2005. While we have unofficial results for November, it was a very good month for the market. Our dollars increased approximately four percentage points and are comfortably ahead of \$1.8 billion.

He also gave the quarterly report, which included a detailed presentation on the status of each asset class and manager, as well as performance reviews for the fiscal year-to-date – at one, three, and five-year results. He reported that the final total of the income distributed off the endowment to the various colleges around campus was a \$100,000 shy of \$80 million. This is significantly above what it was five to ten years ago. That is remarkable and we will only get better over the years.

He also reported that the development fees that are charged to the endowment fund were 24 basis points for the first three months of the year. This probably will average out to about 100 basis points or one full percentage point for the year. The investment expenses for the Treasurer's Office held steady, about 5 basis points, and will be approximately 20 basis points for the year. So we pay out about 4.5%. We have 1 more percent for the Development Office, which is down from what it used to be and about 20 basis points for the Treasury expenses. The arithmetic would take us to about 5.75% of the endowment.

With that in mind, we would like to report that the investment returns for the University were at 9.5% for the Fiscal Year ending 2005; 14.3% if you average the

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past 2 years; and 10.4% for the past 3 years. If you recall, some of the earlier years in this new decade were not very strong with regard to market results.

Mr. Nichols also made a presentation on the analysis of the market value of the endowment on an inflation adjusted basis. He also recommended changes to the manager composition of the endowment fund by adding one domestic small cap manager, one venture capital seed fund manager, two high-yield fixed income managers, and two international fixed income managers. We are significantly expanding the number of managers to have significant diversification on our portfolio. We will continue to see those recommendations made.

Mr. Schottenstein asked a great question about the process we go through to find these managers and it is a very elaborate process. The request for proposals is sent out and we get a significant number of firms that are interested in managing our money. The Treasurer's Office then screens those firms and makes specific recommendations to the Committee, as we saw at this meeting. The treasurer also recommended three adjustments for existing money managers. If the performance is not where we think it should be, we are not hesitant to make changes to our investment managers.

Finally, there was a presentation by Jim Nichols and Bill Shkurti on the President's Strategic Investment Fund. This is a wonderful fund that has been put in place to allow President Holbrook to make these strategic investments and the dollars available will only get larger as time goes on. It really does offer some wonderful opportunities for the various colleges on campus.

I think we can all draw comfort from the fact that the stewardship of our money is working well.

Mr. Slane:

Next, I will call on Chairman Borrer for his report on the Academic and Student Affairs Committee meeting.

Mr. Borrer:

Thank you, Chairman Slane. Today in the Academic and Student Affairs Committee meeting, our first presentation was from Vice Provost Randy Smith. We are in the process of our institutional reaccreditation, which is a 10-year cycle and we are up for review in 2007. The planning process is well underway and we are very much prepared for a successful outcome. The onsite review will be in April 2007 and we are looking forward to good results there.

We next heard from Ms. Boehm and Ms. Wharton on student financial health. A very interesting study shows that students with high stress regarding their finances have lower performance levels and longer graduation times than students that don't. The Student Wellness Center has reacted to that and has added financial counseling as one of their services. We expect that to become a greater awareness in the student population and, hopefully, will help alleviate stress. It is a stress level that causes the decline in performance not necessarily the actual amount of dollars that are needed, so it is a unique situation.

Our third presentation concerned flexible family careers in our tenure track and tenured faculty. We have a higher rate of women and minorities versus the number of women and minorities who graduate as Ph.D.s. We also have a lower retention rate of that same group once they become tenure track or tenured professors. So what is recommended is that we provide more flexible work plans and a better work environment to allow for greater retention.

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What the study found was very interesting in that the University already had these plans as part of the existing rules. It appears that they are not being used and although we have the ability to do it now, it is going to be up to Provost Snyder and her group to promote a greater use of it. So there is great work to do there and it is something that was very interesting to learn.

Finally, Provost Snyder recommended the following resolutions for the consent agenda: the establishment of a Doctor of Physical Therapy degree program; the approval of academic center status for the University Honors and Scholars Center; renaming of the College of Medicine and Public Health; approval of non-academic center status; renaming of center; renaming of internal spaces; renaming of the Schiermeier Wetland Complex; and routine personnel actions. That concludes my report.

Mr. Slane:

Next we will have a report from Jo Ann Davidson who chairs the Fiscal Affairs Committee.

Mrs. Davidson:

Thank you, Chairman Slane. We had three reports given to the Fiscal Affairs Committee members this morning. The first report was from Bill Shkurti on the lines of credit update, which is done on an annual basis. This is the ability given to colleges and units on campus to be able to get a line of credit to move ahead with a project and repay that line of credit over a period of time. They pay whatever interest that would be appropriate so there is no loss of investment opportunity on the University's behalf.

The second report was a quarterly projects report. That information is in your agenda books and is an excellent way to keep track of the construction projects that are going on on-campus, and whether or not they are on time and on budget. There were some questions and requests from several of the Committee members and we have a few more details on the Larkins Hall replacement. We were updated on some of the problems that were experienced on this project so the Committee would have a better understanding of that \$10 million variance. This report is an excellent way of looking at each project. It is great seeing that the chart has a lot more projects that are on time and on budget, than those that are having some difficulties.

Our third report this morning was an energy update, which is an annual report. It is one of those problem areas that we look at to actually conserve costs as we review the areas of the University. Ms. Bellini gave that report indicating that rather than having the narrow focus on energy, which is a critically important role, they are now expanding it to look at the sustainability issue on campus. This would not only include energy, but would include looking at other operational expenses of the University such as construction expenses and environmental conditions.

I do want to comment very briefly on the energy cost issue. Clearly, the University will have increased costs in Fiscal Year 2006. Our costs for energy in FY 2005 were \$37 million; we would expect in FY 2006 those costs to go up to \$46 million. Obviously, this increase in costs is due to the growth in heating fuels primarily, but we also brought a lot of additional square footage of space onto the campus, too, which we are now providing energy coverage for. I do want to commend them for the work in doing some hedging and looking ahead and locking in some prices for the future, which is going to save us about \$6 million in FY 2006. So our costs would have exceeded and gone up another \$6 million had they not had these successful efforts in hedging for energy purchases for FY 2006.

Also we are talking about some of the other things that are being done in the more long-range area to control energy costs. They are doing more pilot programs and energy audits of some of the buildings on campus, and they are beginning to integrate the greening concept into design standards. If you can do this successfully, that would really reduce by about 25% the cost of energy for those buildings when the concept is built into it. So while there was some concerning news on that, I think they are doing a good job of planning and looking at the overall sustainability issue and energy as part of those concerns.

We have four resolutions that are coming out of the Fiscal Affairs Committee meeting to the Board this morning for approval. The first is something that we have done for a period of time and that is to extend interim authorization to the chair of the Fiscal Affairs Committee and the president of the University or the senior vice president for Business and Finance, to give approval to move ahead with some design and construction contracts in the interim period since the Board will not be meeting again until February. That is done in consultation with the Committee members. We don't want to hold up a project if that two month delay is going to have some adverse effect on a project.

Our second approval item to come before you is routine -- entering into the feasibility studies or design and construction contracts and hiring construction managers. I just want to mention that Dr. Moser spent a little time with us and there are a couple of things of real interest to him on that resolution. That, of course, is moving ahead with the 4-H building and also acquiring a construction manager for that project. I think that it was mentioned by Mr. McFerson that one of the real good things to say about that project is all of that private development money was raised before that project moved ahead. So we are entering into that construction project with the approval of the Board today.

The third resolution deals with the renewal of a 25-acre OARDC property to the City of Wooster for water and sewer lines. The fourth resolution is a second reading of a resolution that was before you last month, this would be to approve the annexation of some acreage in Wooster to the City of Wooster, so that we can continue to get water and sewer services from the city.

Those four resolutions are recommended for your approval. I welcome any other comments by any other members of the Fiscal Affairs Committee or any questions.

Mr. Slane:

Thanks, Jo Ann.

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KEY ACADEMIC PRIORITIES AND THE ACADEMIC PLAN

Mr. Slane:

I would like to call on Provost Snyder for her report on the Academic Plan.

Provost Barbara R. Snyder: [PowerPoint presentation]

I am pleased to be with you this morning to talk about our three key academic priorities for the academic year. I hope by now you are familiar with these priorities: 1) targeted investments in excellence; 2) the alignment of funding with quality and graduate education; and 3) the University-wide review of undergraduate education. Each of these priorities is easily a major initiative in and of itself, but, as we all know, there are two ways to get to the top of an oak tree: 1) is to sit on an acorn and wait; and 2) is to climb and that is what we are doing -- we are climbing right to

the top. That is the purpose of our academic priorities, the strategy of our leadership agenda, and the vision of our Academic Plan.

In the time I have with you today, I would like to highlight the intentional triangle of the three priorities, the leadership agenda, and the Academic Plan. Let me start that conversation by drawing your attention to the -- hot off the presses -- update of the Academic Plan for 2005. We are extremely proud of it and wanted to make sure that each of you received a copy. It has been on the web for the last couple of weeks. You will see on its cover, a message from President Holbrook which states that our University "is indeed on the move." *US News and World Report* has named us as one of the nation's top public research universities and 21st among the national public doctoral universities.

Starting on page eight of the report, you will find some impressive evidence of the increasing stature of our faculty. We hired 60 faculty members at the senior rank this year and for the third straight year we led the country in the number of faculty named as Fellows of the American Association for the Advancement of Science. The National Science Foundation now ranks Ohio State among the nation's top ten public research universities on the basis of funded research. That half a billion dollars per year R&D program, supports more than 16,000 jobs in Ohio.

The update points out that top quality research space on our campus is expanding as is the number of state-of-the-art classrooms. We have established an Office of Undergraduate Research to give students more direct access to research opportunities and mentors. It is located in Page Hall on the Oval, where we think it will have great visibility and be easily accessible to our undergraduate students.

We have earmarked \$66 million of our budget for financial aid this academic year to make sure that lower income students continue to have access to an Ohio State education. In addition, we have intensified our efforts to recruit minority students and this year established the Todd Bell National Resource Center on the African-American male to enhance the retention and graduation rates of our African-American male students.

As to students, there has been what can only be characterized as a "sea" change in their readiness for our high quality education. The update notes that for the 11th consecutive year our incoming freshmen were the best prepared in the University's history. Our freshman retention rate is now at 89.7%; the national average among Ph.D. granting institutions by the way is 77.5%. Our six-year graduation rate is at 68%, up from 55% just 5 years ago.

One of the great things about being provost is that I get to tell some of these academic success stories and I hope you love hearing them. At the same time, given the eminence of our faculty and the quality of our students, our responsibilities to build on these successes have never been greater. That responsibility is framed by our Academic Plan and its over arching goal that Ohio State become the premier public land-grant research university in the nation. To accomplish this goal, we must provide signature opportunities for faculty success and we must ramp up our efforts to enhance the education of today's and tomorrow's better prepared students.

This year's three academic priorities are strategies to help us do just that. Last month, the Academic and Student Affairs Committee heard my presentation on these priorities: targeted investments in excellence; alignment of funding with quality graduate education; and restructuring our undergraduate curriculum. But I want to discuss them with the whole Board as well.

Let me start with our targeted investments in excellence initiative. As you can tell from the Academic Plan update, we have made substantial progress centrally. Our faculty, students, and facilities are better than at any time in Ohio State's history.

The reputation of the University, however, is directly dependent on the reputations of our departments, schools, colleges, and programs. How do we know this? At last summer's Leadership Retreat, we spent considerable time reviewing progress to date on the Academic Plan. As part of that review, we compared ourselves to every institution ranked above us and examined the differences between them and us. We learned that public research universities with *US News* peer assessment -- scores higher than Ohio State's -- all have top flight programs in such core areas as English, economics, chemistry, and psychology. If we are to go to the next level as an institution, we, too, have to have top flight programs in these areas and others.

Earlier this fall I asked every college to identify which of its programs or departments are most likely to move to the top of their respective fields and have a significant impact on the University's academic stature. At the same time, I asked the colleges to develop plans that would enable these programs and departments to move to the top of their fields. In some cases, these might be some programs that are already in existence or they might be programs that we need to create if we are to become one of the world's great universities.

The colleges' plans will be judged by two primary criteria: 1) programs or departments must be of such excellence that they can achieve world-wide recognition; and 2) they must have a significant impact on the University's academic stature. Those are the key criteria -- excellence and impact.

Bill Shkurti and I have managed to identify \$50 million in central funding over the next five years for investments in the selected programs. This includes one-time funds, continuing funds, and lines of credit. The money will be matched by funds from the colleges for a total investment of \$100 million. We know these resources will allow us to invest in only a handful of programs. Moreover, we are expecting the colleges to implement their plans irrespective of whether or not they receive the central funding. The purpose of the central funds is to allow the colleges to implement their plans faster at a higher level or a broader scale.

The colleges' plans will be presented at the Leadership Retreat meeting on January 17. In selecting the programs to be funded, I will be seeking the advice of the President's Cabinet, the Council of Deans, the President's and Provost's Advisory Committee, the Senate Steering Committee, and other Senate Committees as appropriate. I plan to have the evaluation phase completed and investment decisions announced by the end of Spring Quarter so that the first \$5 million can be released to the investment targets by July 1, 2006.

If our targeted and investment strategy is based on excellence and impact, so, in a sense, are our other two academic priorities: 1) funding for graduate education; and 2) restructuring the undergraduate curriculum. Both of these initiatives will bring increased excellence to what we offer our students and both will have a lasting impact on our ability to deliver a top-quality education. Our double-pronged focus on graduate and undergraduate education emerged as critical elements of the 2004 Leadership Agenda, which, as you know, is our short-term road map for implementing the Academic Plan.

Let me bring you up-to-date on our graduate education effort. Last year, I charged the Committee on Graduate Education to examine doctoral education at Ohio State. Now known simply as the "Freeman Committee" -- after its chair the Dean of Mathematical and Physical Sciences Rick Freeman -- the Committee has issued the first part of its final report. Here are its key findings about the current state of our graduate programs.

Ohio State lags behind its peers in the production of both Ph.D.s and master's students. While the number of master's degrees we award has risen steadily, the number of Ph.D. degrees is declining. Our doctoral programs differ considerably in

quality. This is in part because each program is currently free to recruit and admit students with no central control over quality or number.

The quality of applicants and admitted students varies widely across our approximately 100 doctoral programs. Even though the best way to improve a unit's graduate program may be to reduce or hold constant the number of doctoral students, there is a powerful financial disincentive to do so. That is because under the current fiscal model for distributing doctoral subsidy, each graduate credit hour generates the same subsidy regardless of the quality of the program. Since Ohio State's total doctoral subsidy is fixed by a formula adopted by the Board of Regents some years ago, increasing graduate head counts means that every year the available doctoral subsidy per credit hour falls in every program across the University. In other words, the same amount of money is spread more thinly across our programs.

Both the Freeman Committee and the University Senate's Fiscal Committee are urging that we substantially overhaul our fiscal model for supporting doctoral education. They are recommending a new internal funding formula based on a greater extent on quality rather than solely on credit hours. Both committees also recommend that our doctoral programs be assessed on a regular cycle.

As I explained last month to the Academic and Student Affairs Committee, I am not suggesting that our doctoral programs are in disarray or that the general quality of what we offer our graduate students is lacking. As you know, many of our graduate programs are top ranked: geography, linguistics, industrial and systems engineering, political science, psychology, chemistry, physics, and business. These are only a few of our nationally ranked doctoral programs. If we truly want to become the premier land-grant research university in the country, we can do better and we must do better. We have already begun soliciting feedback on the Freeman report to help us to do just that.

Another committee has also been looking at graduate education, but this time from the administrative and structural-side of the house. Likewise named for its chair, Paul Beck, dean of the College of Social and Behavioral Sciences, this committee has been studying the structure and functions of the Graduate School. The first part of the Beck Committee's report pertaining to the optimal structure of the Graduate School arrived in my office just a few days ago. The committee identified no compelling reason to alter our present structural arrangement whereby a dean of the Graduate School oversees graduate studies and reports to the Provost.

Accordingly, as soon as possible, we will launch a nationwide search for a new dean of the Graduate School. Meanwhile, the Beck Committee will continue to review the functions of the Graduate School. By the end of January, the committee expects to make recommendations as to how the Graduate School can best support top quality graduate experience; one that meets the call of the Academic Plan for us to enhance and better serve all of our student body. With that sweeping call, the Academic Plan is quite clear that we need to do more, not just for our graduate and professional students but also for our undergraduate students as well.

Consequently, a priority focus of the Leadership Agenda is providing all of our students with distinctive educational experiences and opportunities. It is a matter of special pride and serious responsibility that today's undergraduates are very different than the ones we served a decade ago. As I noted earlier, we have welcomed incoming classes of increasingly well-prepared students for 11 years in a row. If we are to provide these undergraduates with truly distinctive educational experiences and opportunities, we must challenge them as never before. However, we have not had a comprehensive review of the undergraduate curriculum since 1988.

Last year, I appointed a committee on the University-wide review of undergraduate education. This committee is charged to take a look at all aspects of undergraduate education at Ohio State, especially in light of the enhanced preparation level of our current students and the increasingly better prepared students we will be recruiting in years to come.

Chaired by distinguished Humanities Professor Brian McHale, from the Department of English, this committee examined the general education curriculum, the number of credit hours required for graduation, and how well our undergraduate programs reflect our commitment to diversity, interdisciplinary, research, and outreach. As was the case of our graduate programs, I don't want to suggest that Ohio State is not delivering a world-class education to its undergraduates, it is. But as we did for graduate education, the time has come to increase our efforts in undergraduate education.

The McHale report concludes that our general education curriculum, or GEC, is somewhat out of step with today's better prepared student body. It also found that the GEC doesn't always lead to an integrated, coherent educational experience. The committee developed a number of suggestions for strengthening undergraduate education at Ohio State. They include encouraging minors and double majors and instituting a program of freshman clusters, which are interdisciplinary three course sequences each on a unifying theme of broad interest -- like citizenship and ethnicity in the United States or the mathematical order of the natural world.

The idea behind these suggestions is to eliminate the random choices that today's GEC sometimes encourages. Instead, create a more coherent curricular package while giving students more flexibility in choosing the pieces of that package. The committee has also recommended a 25% decrease in the credit hours of the GEC. Again, this would increase the flexibility in the GEC by allowing our undergraduate students more opportunities to take electives in areas of interest to them and by making it easier for more students to complete minors or double majors.

Among the other recommendations, the McHale Committee proposes we reduce the minimum number of credit hours required for University graduation from the current 191 to 180. Such a step would bring us more in line with peer institutions throughout the country. A 12-month timeline for action on the McHale Committee's report will be distributed shortly. It will provide for campus-wide discussions and submission of comments to me from now through March. At that point, we will begin the formal process with the University Senate through the Council on Academic Affairs and the colleges to make whatever changes are deemed appropriate. The timeline will call for Senate action in November 2006 and the implementation of the new curriculum with the class entering in the fall 2007.

As you can see, this is a time of energetic self-examination; how to target our investments in the most strategic way possible; how to reform and reinvigorate graduate education; and how to shape Ohio State's undergraduate education into the most effective, imaginative, and engaging in the country. These are the academic priorities and they are all about enhancing our academic excellence. Academic excellence is the surest route, indeed, it is the only route, to the reputation goal articulated in the Academic Plan -- that Ohio State offer nothing less than the finest education in the country and be regarded widely as the best public land-grant research university.

Each of these bold undertakings is unapologetically complex and the success of each hinges on the goodwill and cooperation of the entire University community. These are the logical and necessary next steps in accomplishing the leadership agenda and fulfilling the mandates of the Academic Plan. That is why challenging, though it may be, we have chosen to launch them simultaneously. Your support will be critical to our success. As I scarcely need to remind members of this Board,

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you can't build a reputation on what you are going to do, so we are doing it all and we are doing it now. Boosted by these three big initiatives, we think we are climbing straight to the top of that oak tree.

I would like to end by saying that I hope you share my enthusiasm about these initiatives and their potential to shape the future of our University. I would now be happy to answer any questions.

Mr. Slane:

Barbara, can we assume that as to the undergraduate recommendations that they may be implemented by fall 2007?

Provost Snyder:

They will be implemented by fall 2007, assuming that everybody cooperates with the timeline and I think that everyone will. We have already begun discussions on the timeline with the Colleges of the Arts and Sciences and the other colleges that teach undergraduate students. The Council on Academic Affairs has already been engaged in this process, so the last step will be coming to you.

Mr. Slane:

You'll be very firm there?

Provost Snyder:

I will be as firm as I need to be. I think people will cooperate, I really do.

Mr. Slane:

Great. Does anybody have any questions for the provost?

Mr. Hicks:

That was a very informative report by the way. This is excellent. I think the back cover of this document on the academic highlights is really a great snapshot of some of the progress we have made. I commend you and everyone else that was involved in putting that together.

Let me ask about the target investments and education initiative. Is that in replacement of or how does that connect to the strategic investment initiative that comes out of the President's Office?

Provost Snyder:

The president still has strategic investment funds and she still invests those as she sees best. She has chosen to support this initiative by committing some of her strategic investment money to this initiative, so she is the source of some of this money that will be funding this.

Mr. Hicks:

Okay. So some of the programs that could be funded through the targeted investments in excellence will also receive separate funding from the strategic investments?

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Provost Snyder:

No; they will receive funding from her strategic investment fund through this process. She has committed a part of that money for the next five years to this effort.

Mr. Hicks:

Okay. Do we have specific metrics on the new program for measurement of success? How will we be notified of those on an ongoing basis?

Provost Snyder:

We will update you periodically. Every proposal must come with their college's proposed metrics. So each college making a proposal has to say, "Here are the metrics of success for this plan." Remember they have to carry it forward whether they receive central investment or not, so I will be holding the deans accountable for the success of those plans based on the metrics that the colleges put forth in those plans. We will be looking very closely at the proposals that receive the central investment. You will be hearing about those just as we have done with the Selective Investment program that predates me. We will be coming back to you periodically with progress on every one of those investments. I expect it will only be a handful of programs that will get this central money, but every college will be executing its plan for prioritizing those programs that can get to the top and finding a way to make sure they get there.

Mr. Hicks:

The Selective Investment program is not going away correct?

Provost Snyder:

The Selective Investment program continues in the sense that the money that was invested – it was \$500,000 for 13 units in continuing funds – in those units all still have that money and are continuing to use it. We have stopped that program. Again, that predated my arrival here a few years ago, but those 13 programs continue to have access to those funds and are using them.

Mr. Hicks:

At some point, it would be helpful for me if we could see a summary of where we have made strategic investments, where we have made selective investments, where we think we are going to be making targeted investments in excellence, and the metrics that were used to measure and where we are at. We have a lot of specific additional revenue that is going into certain programs. It seems like it is layered and I am sure that it is organized in a way that makes sense, but that would be helpful for me to understand where those monies are going.

Provost Snyder:

I did give a report on Selective Investments last year to the Board and it is on the web so you are able to see for those 13 units that received that investment exactly where they are at this point in time. We do that periodically and will continue to do that. I can make sure you get a hard copy of that.

Mr. Hicks:

It would be interesting to see side-by-side with the Strategic Investments as well.

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Provost Snyder:

We will make sure that you have that. One of the questions also that the template requires colleges to answer is whether they received other central investments through Selective Investment or through the Academic Enrichment funds. We want to know what they have done with those monies before we make a decision on future investment in the same program.

Mr. Schottenstein:

Great report. I was just curious to whom is the Academic Plan Update sent to? There is a lot of great stuff in here and we still have work to do in a lot of areas. But do we send it to alumni, the general community, or the leadership of Columbus?

Provost Snyder:

We don't send copies to all alumni, although we do tell them through the *Alumni Magazine* that it is available on the web and where to find it. We print a relatively small number of hard copies for President Holbrook to send to other presidents throughout the country and higher education leaders – ACE, AAU, and so forth. She just received those copies and will be getting those out soon. Literally, we received these yesterday.

Mr. Schottenstein:

I guess my thought was that either this or perhaps even a more condensed version is a very compelling piece from a public support, fundraising, and other general good feeling about all the great stuff going on here that I think deserves to be trumpeted.

Provost Snyder:

I agree.

Mr. Slane:

That is a good point, Bob.

Ms. Hendricks:

With regard to overhauling the fiscal model for doctoral candidates, I am assuming then that there will be some that are going to get fed more money and some that are going to get less. Do you ultimately see that you will have some fallout in some of the Ph.D. programs or doctoral programs?

Provost Snyder:

I think we will probably have to make some difficult choices to eliminate a small number of doctoral programs that are at the bottom in terms of ranking. I am not saying at the bottom in terms of Ohio State. What we plan to do is take the data we gather from all of our doctoral programs and compare those doctoral programs to similar doctoral programs at other AAU institutions across the country, so we would be able to see where our strengths and weaknesses are.

I think we will probably have to make some difficult choices because the money we get for doctoral education is in a sense a block grant and we get basically the same amount of money no matter how many more students we take. The only way we could change that allocation is if we dropped below 85% of this number that has to do with the historical formula the Board of Regents created years ago; and we are not close to that.

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We won't get less money and we won't get more money, so we have to figure out how to divide this block grant among the programs that we have. If we are going to improve the programs that are strong, or those that have the potential to be strong or stronger, we are going to have to make some changes. I think looking at the programs at the very bottom, I expect that in a few years we will be talking to you about eliminating a program or two.

Ms. Hendricks:

I would encourage you not to be timid about that. I think one of the real challenges -- the things that have really moved us forward -- is to make those tough choices and to have great programs not just a lot of average ones. I know how hard that is and in an organization like this with people trying really hard, but I would encourage you to make those tough choices as the data comes forward that makes it obvious.

Provost Snyder:

I haven't shied away from that. However, I will tell you that I have gotten a lot of criticism for that because the issue about eliminating doctoral programs is always very difficult. In fact, we probably do have across our doctorate programs the best in the state in every area. Does that mean we shouldn't eliminate some? I think it doesn't mean that. I think we want to be better than just the best in the state. It is not that that is bad, but we want our doctoral programs to be nationally regarded and that it is going to require some tough choices. I thank you for the support.

Mr. Slane:

Thank you, Barbara, great job.

(See Appendix XXVII for background information, page 687.)

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ROBOTIC SURGERY PRESENTATION

Dr. Fred Sanfilippo:

I am pleased to introduce two individuals who have been the driving force behind the development of robotic surgery at Ohio State University and who will shortly provide the background and rationale for developing the Center for Robotic Surgery, which is on your consent agenda today. Dr. Scott Melvin, director and chief of the Division of General Surgery, professor in the Department of Surgery, and chief of the Medical Staff, who is world renowned in the area of pancreatic cancer and has been at OSU for 12 years. Also with us this morning is Dr. Vipul Patel, associate clinical professor in the Division of Urology, who joined OSU this summer. Dr. Patel is world renowned in robotic surgery having done more than 1,000 cases, probably one of the largest experiences in the world.

I would have to say just to begin success in any venue is based on our ability to recruit and retain the very best. I think this summer we were very fortunate in being able to recruit Dr. Patel, someone who has been recruited around the world and we were able to bring him here to Columbus, Ohio, and OSU. I am particularly pleased to be able to retain somebody of Dr. Melvin's stature. Not to embarrass you, Scott, but we were able to retain him, very recently, from a little school in Baltimore that offered him a fabulous position at Johns Hopkins but who decided to stay here at OSU. With that, let me turn it over to Scott to give some of the background about robotic surgery here at OSU.

Dr. Scott Melvin: [PowerPoint presentation]:

Thank you, Dr. Sanfilippo. Chairman Slane, members of the Board, and President Holbrook, it is a pleasure to be here. We will talk to you today about minimally invasive surgery and give you that as the background to robotic surgery.

Basically using technology to reduce the stress on people and to provide therapy for different disease processes is the whole concept behind not only robotic surgery, but also minimally invasive surgery. It is not a new concept at Ohio State. It was brought into the era of modern technology in the early 1990s and Ohio State was a leader back then.

In 1999, we developed the Center for Minimally Invasive Surgery as a multidisciplinary unit to include: general surgery, vascular surgery, veterinary medicine, urology, cardiac surgery, and a variety of different specialties. Our mission, like many other missions here, includes both education -- and the education was broad-based including a variety of different levels -- research, and clinical care. We started a clinical fellowship in 1996 and the center in 1999, and briefly today we will talk about our future goals.

Over the last few years, one of the results has been for us to train surgeons from the U.S. and around the world. Over 100 surgeons a year have currently been through our program for a variety of different specialties, and to look at and experience the technology here. We have been relatively successful in obtaining research funding and to maintain our programs to create publications and obtain international recognition.

Additionally, none of this happens outside the realm of clinical care. In providing excellence in clinical care and hallmark programs, we have in the treatment of gastric esophageal reflux, the surgical management of obesity, the transplant program, and the cancer programs. These have benefited as well from the technology that can be applied to these disease processes. This is an example of a world-class operating room. People from around the country continue to come to our facility to see this type of technology laid out in the operating room. It is also a great thing for everyone to see the block "O." It is a really fantastic facility we use to take care of our patients.

Moving on to robotic surgery, which is a portion of minimally invasive surgery, we were one of the first centers worldwide to adopt the robotic technology when it was first approved by the FDA for U.S. use in 2000. By the time it was approved for FDA use in the U.S., we already had several surgeons who had been trained elsewhere in the world. We were the first center with a dedicated lab and a lab robot. We developed GI, general and cardiac surgery. Currently, we have the world's first reports of a myotomy on the esophagus to help a swallowing problem, pancreatic resections, and the first report using the new technology of the four-arm robot which we will explain in a minute. Additionally, the first prospective comparisons to see if it is a good idea, a large published experience, and, like we said, the first experiment with a four-arm device.

This is not a picture of Dr. Patel. Nor are we as surgeons at risk of being completely replaced with robots, but clearly the robotic technology that we have available has been really developed at least in part by our group here at Ohio State. We are now at the stage where we can expand it to the modern therapy and provide advantages to patients. Urology is one area where that has been clearly demonstrated to provide benefit in the high volume program. What we are going to outline next will hopefully take us to the next level in using the developed technology to provide further benefits to patients.

Dr. Vipul R. Patel: [PowerPoint and video presentation]

Thank you, Dr. Holbrook and Chairman Slane, for allowing me to present to you today. Many of you were involved in my recruitment almost a year ago, so this is a presentation describing the fruits of your labor and my family appreciates you bringing me here. We will talk a little bit about robotics, its impact in urology -- not only in urology, but really statewide and worldwide -- and what our potential impact will be over the next few years and the next few decades.

The DaVinci Robot is unique and really one of its kind. It was developed by the U.S. military and was transitioned over to commercial production after initially hooking up computers to cadets and by monitoring how their movements can be enacted by computers.

The advantages of robotic technology are that it provides: three-dimensional vision -- it allows you to see much better than you can see laparoscopic or during open surgery; it gives you a little wrist that can move in any direction that your hand can move; and it has tremble filtration and motion scaling, so it makes life for a surgeon much easier. As I often say, it makes a good surgeon even better.

This is how I describe it when people look into the robotic console -- I often have a lot of visitors say they feel like they are inside of the patient and that is the key to robotics. It just makes everything very precise, very accurate, and the key is vision and articulation. We have small instruments that are interchangeable and they attach to the four-arm robot. The surgeon now has four arms instead of two and can use each at all times. As you can see, the instruments are quite small, they articulate but they are pretty much about one to one-half a centimeter in size depending on the instrument, therefore, accurate and precise.

This is a brief video just outlining how the surgery is performed. As you can see, I am sitting there at the robotic console not having to be gowned. It is much more ergonomic for surgeons and there are studies showing that it may well increase the longevity of a surgeon's experience. These are small little hand instruments called, "surgical masters." As your hands turn, the instruments turn, and as your hands open and close, the instruments open and close. So for once, you are not directly next to the patient. Our goal is to one day be able to potentially be in other cities, other states, and help surgeons who may be in distress at other institutions.

This is a brief video showing the key to robotic surgery, which is suturing. This is the prostate which is near and dear to my heart in urology. Here you will see that we are tying off a major vascular structure that supplies the blood to the prostate. Many of you who may have friends who have had open prosthetic surgery, their chief complaint or worry is blood loss. However, here we can pretty much eliminate the need for blood donation and blood transfusion, and this is because the surgical robot allows us to tie very precisely. As you can see, these are the same instruments that were sitting on my hand during the previous picture, but they look quite large here and this is due to the magnification and the three-dimensional vision.

The Ohio State Urology program has gone through unprecedented growth in robotic surgery over the last few months since my arrival. Last year, we did approximately 40 open surgeries and already we have done over 130 of the robotic surgeries. Our projection for this year is 400+ robotic surgeries and we are soon becoming the top, or at least one of the top, robotic centers urologically.

I would say our single surgeon experience is the largest. We are about to purchase a second clinical system because the volume of patients coming into Ohio State has been so large that we are having to expand the program. My growth estimates are if we have the available technology and surgeons there is a potential to get close to 1,000 robotic surgeries per year over the next 3-5 years, with the ultimate

goal to be the number one prostate center in the country. I truly think with our technical advantage we have the ability to do that with the appropriate support.

These are the projections of what has happened in the past with robotic surgery and, in particular, prostatectomy. As you see, it was started in the year 2000. This year, 18,000 prostatectomy surgeries will be done and by the year 2007, I think, a conservative projection is 40,000 out of a potential 100,000 cases. I think we have the potential to be on the leading edge of that.

I think robotics will play a role in all areas of medicine not just in surgery. I think it is important that we have adopted the technology and that we support other departments that are wishing to evolve and use robotic technology as well. Standards of care are changing for patients and also for resident trainees. As I interviewed our resident applicants this year, the number one question was, "Tell us about robotic surgery and if we are going to be trained on robotics." I think that general surgery and many other specialties, the same will be asked.

Robotics is multi-specialty -- the robot was really designed for cardiac surgery. At Ohio State, general surgery started and now urology is the number one program using robotics in the country. I believe the next frontier will be gynecologic surgery.

Our robotic center will have an academic mission: clinical care, teaching, and research, and the Center for Robotic Surgery will help fulfill these missions. Our robotic center will be the first designated multidisciplinary center in the world. It will focus on robotic surgery and also in telemedicine, telementoring, and surgical simulation. This is where surgical medicine is going. We don't think in the future we will be operating or teaching residents in the way we are today. The other advantage it provides is interdisciplinary collaboration with biomedical engineering, economics, and the College of Veterinary Medicine.

Our goals are in clinical excellence, adopting new technologies, and then perfecting them and translating them into outcomes where patients now have less pain, faster recovery, and better outcomes overall. Our teaching mission is to provide our residents the ultimate education -- that we are the most competitive out there in recruiting residents to come to our surgery and academic programs. I think we can do that by advancing telemedicine and simulation. The goal is to create the future pioneers and thought leaders in surgery.

We already have, I believe, the busiest international training center. In the last few months, we have received guests from each of these nations listed. They have gone back to their countries and have taken Ohio State back with them and are now performing surgery the way we have tried to teach them.

We also have a research mission. We have a collaboration going on with Cornell, Penn, and UC-Irvine about clinical outcomes. NASA has many research projects regarding robotics and it would be nice to partner with them, and also the various colleges within The Ohio State University.

Development of future robots will be key. I believe the current robot being worked on is much smaller and comes down from the ceiling and has better articulation. We will be involved in the development of the future robotic systems around the world.

Many people ask me, "Why did you come to Ohio State and why do you think Ohio State has the potential to be not just one of the top but the leader in robotic surgery?" I think Dr. Melvin has already set the reputation for excellence in robotic surgery and has been at OSU much longer than I have. Robotic surgery was developed by Scott Melvin. We have the first multidisciplinary center. We will -- with the host of the first world robotic urology symposium -- be publishing the first robotic urology textbook. But, most importantly, when they recruited me, the Board

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showed me they had the vision and the vision is going to be excellence for where Ohio State is going.

The robotic center will allow us to stand alone and the goal is to take this to the next level. My goal has always been to develop Ohio State to become the brand name for robotic surgery around the world. So when a patient thinks they need robotic surgery, Ohio State is the first name that comes to mind. Currently there are other centers out there that may come to mind, but in the next decade we have the potential to be that institution. We have the vision, we have the technology, and we have all the people here who can make that happen.

Once again, thank you for allowing me to come to The Ohio State University.

Mr. Slane:

On behalf of all the males in this room, we are glad Dr. Melvin stayed and we are glad Dr. Patel came. Does anyone have any questions?

Ms. Hendricks:

When you teach these doctors internationally, are there any limitations to the equipment they have? I mean they go back home, but do they have robots?

Dr. Melvin:

That is a very interesting question and the economics are important. Two weeks ago, we did the first robotic surgery in South America, Argentina. They don't have a robot south of the equator in South America, so it was flown down there. It took about three days to get all the pieces compatible. It is a limitation, but it is becoming more easily to overcome.

Dr. Patel:

I think the economics are interesting. Even in the U.S., the economics of robotics are still being worked out. However, patient demands have overridden this. I was recently in Peru, not the wealthiest country in the world; however, multiple robots will be bought. What countries and other institutions are finding is that if robotics are not offered, then patients are leaving. So patient demand is overriding economics.

Mr. Slane:

Great presentation. Thank you very much.

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CONSENT AGENDA

President Karen A. Holbrook:

We currently have nineteen resolutions on the Consent Agenda today and we would like to conduct a separate vote for #15 – Appointment and Reappointment of Investment Managers. We are seeking your approval for:

REAPPOINTMENTS TO THE RICHARD M. ROSS HEART HOSPITAL BOARD

Resolution No. 2006-60

Synopsis: Approval of reappointments to the Richard M. Ross Heart Hospital Board is proposed.

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WHEREAS the Board of Trustees on October 3, 2003, approved the establishment of the Richard M. Ross Heart Hospital Board; and

WHEREAS all members of a specialized board shall be appointed by the Ohio state university board of trustees, in accordance with University Hospitals Board bylaw 3335-104-01, and in consultation with the vice president for health services, the senior vice president for health sciences, and the president of the university:

NOW THEREFORE

BE IT RESOLVED, That the following individuals be reappointed as citizen members of the Richard M. Ross Heart Hospital Board effective December 2005 through December 2007:

John B. Gerlach, Jr. (2nd term)
Frank Wobst (2nd term)

ESTABLISHMENT OF A DOCTOR OF PHYSICAL THERAPY DEGREE PROGRAM

Resolution No. 2006-61

Synopsis: Approval of the establishment of a Doctor of Physical Therapy degree program is proposed.

WHEREAS the Doctor of Physical Therapy degree program will emphasize advanced problem solving, critical thinking, clinical reasoning and management, and differential diagnosis to support the level of independent practice expected of therapists in the decades ahead; and is differentiated from a Ph.D. by its emphasis on clinical skills and practice issues, not research; and

WHEREAS the Doctor of Physical Therapy is the preferred clinical degree of the American Physical Therapy Association, and nationally, approximately half of all accredited programs currently culminate in this degree, with most of the remainder moving toward establishing it; and

WHEREAS the proposal adheres to the Council on Research and Graduate Studies' Framework for Professional Doctoral Programs and was approved by the University Senate at its November 10, 2005 meeting:

NOW THEREFORE

BE IT RESOLVED, That the establishment of a Doctor of Physical Therapy degree program is hereby approved, effective upon the approval of the Ohio Board of Regents.

**APPROVAL OF "ACADEMIC CENTER" STATUS FOR THE
UNIVERSITY HONORS AND SCHOLARS CENTER**

Resolution No. 2006-62

Synopsis: Approval of "Academic Center" status for the University Honors and Scholars Center is proposed.

WHEREAS a recent internal and external review process of the University Honors and Scholars Center resulted in the recommendation to seek academic center status for it; and

WHEREAS formal faculty and student advisory committees for the Center endorsed the recommendation, as did the academic colleges that have honors programs; and

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WHEREAS academic center status will result in regular, formal review of the Center by the Council on Academic Affairs; and

WHEREAS the proposal adheres to the Council on Academic Affairs' Guidelines for the Establishment and Review of Academic Centers; and

WHEREAS the proposal was approved by the University Senate at its November 10, 2005 meeting:

NOW THEREFORE

BE IT RESOLVED, That the proposal to designate "Academic Center" status for the University Honors and Scholars Center is hereby approved, effective immediately.

RENAMING OF THE COLLEGE OF MEDICINE AND PUBLIC HEALTH

Resolution No. 2006-63

Synopsis: Renaming of the College of Medicine and Public Health to the College of Medicine is proposed.

WHEREAS in 2000, through action by the Council on Academic Affairs, the University Senate, and the Board of Trustees, the School of Public Health changed its reporting line from the College of Medicine and Public Health, to the Office of Academic Affairs, and subsequently the position of dean of the School of Public Health was established; and

WHEREAS the College of Medicine and Public Health, through its established governance procedures, has now supported the related name change for the College; and

WHEREAS the School of Public Health now has endorsed the name change for the college and will continue as an integral part of the Health Sciences cluster of colleges; and

WHEREAS the proposal was approved by the University Senate at its November 10, 2005 meeting:

NOW THEREFORE

BE IT RESOLVED, That the College of Medicine and Public Health be renamed the "College of Medicine," effective Winter Quarter 2006 (January 3, 2006).

APPROVAL OF NON-ACADEMIC "CENTER" STATUS

Resolution No. 2006-64

Synopsis: Approval of non-academic "center" status is proposed.

WHEREAS faculty rule 3335-3-36 (A) specifies that: "Use of 'center' or 'institute' in the names of proposed units of the university shall be limited to academic centers, unless approved by the council on academic affairs"; and

WHEREAS a request has been received for use of this term from the College of Medicine for the "Center for Robotic Surgery"; and

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WHEREAS subsequent use of the term “academic” center will require that a formal proposal for academic center status will need to be submitted to the Council on Academic Affairs for full review; and

WHEREAS the Council on Academic Affairs has reviewed this formal request and has no objections:

NOW THEREFORE

BE IT RESOLVED, That the use of the term “center” for the “Center for Robotic Surgery” be approved, effective immediately.

RENAMING OF CENTER

Resolution No. 2006-65

Synopsis: Renaming of the Center for Excellence in Manufacturing Management to the Center for Operational Excellence is proposed.

WHEREAS the Fisher College of Business has requested that the name of the Center for Manufacturing Excellence be changed to better reflect the changing nature of the activities being undertaken; and

WHEREAS the proposal has the support of the leadership of the Center and its external advisory committee, the support of the College, and the concurrence has been provided by the College of Engineering; and

WHEREAS the change in name was reviewed and approved by the Council on Academic Affairs at its meeting on November 2, 2005;

NOW THEREFORE

BE IT RESOLVED, That the name of the Center for Excellence in Manufacturing Management be changed to the Center for Operational Excellence, effective immediately.

NAMING OF INTERNAL SPACES

Resolution No. 2006-66

Synopsis: The naming of internal spaces within University facilities is proposed.

WHEREAS gifts and gift commitments have been received by donors to support the construction, equipping or furnishing of the classrooms, offices, laboratories and other noted spaces; and

WHEREAS upon the recommendation of the President and the President’s Cabinet, it has been proposed that the donors to these internal spaces be recognized for their generosity:

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the aforementioned internal spaces in campus facilities shall be named as follows:

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Project: Page Hall, 1810 College Road

- Office provided through the generosity of FedEx, Room 150E, First Floor
- Alex Shumate Graduate Student Lounge, Room 230
- Longaberger Seminar Room, Room 240
- Pamela Conrad Seminar Room, Room 240A
- Office provided through the generosity of Harry Jacobs, Room 310D
- Office provided through the generosity of Stan Chesley and Susan Dlott, Room 310F
- SBC Distance Learning Studio, Room 310G
- Distinguished Visitor's office generously provided in memory of Frank and Jeanette Veno, Room 310K
- Office provided through the generosity of Brad and Cynthia Tillson, Room 310P
- Office provided through the generosity of Tom and Merilynn Kaplin, Room 310Q
- Lockheed Martin Boardroom, Room 340
- Annie Glenn Executive Conference Room provided through the generosity of Barbara K. Fergus, Room 350B
- Office provided through the generosity of Deborah and Andrew Merritt, Room 350C
- Ralph and Barbara Rockow Executive Director's Office, Room 350E

Project: College of Dentistry, 302 West 12th Avenue

- Dr. Nancy Goorey Educational Suite, Room 3085
- Dr. Charles Solt Library, Room 4008

Project: Physics Research Building, 191 West Woodruff Avenue

- David and Christine Vernier Commons, First Floor, off of the central atrium
- Alpheus Smith Seminar Room, Room 1080, First Floor

Project: Buckeye Village Community Center, 2724 Defiance Drive

- Minkin Family Art Studio, Room 130, First Floor
- Dr. Beverly Guella Toomey, Room 124 (fireplace), First Floor

Project: Recreation and Physical Activity Center, 337 West 17th Avenue

- Tom Davis Special Event Gym, Room B25
- Mary Daniels Wellness Suite, Room B130
- Jonathan Larrimer Members Lounge, Room B245
- Dave Griner Student Leadership Training Room, Room B251

RENAMING OF THE SCHIERMEIER WETLAND COMPLEX

Resolution No. 2006-67

Synopsis: Renaming of the Schiermeier Wetland Complex located at 352 West Dodridge Street, Columbus, Ohio, the "Wilma H. Schiermeier Olentangy River Wetland Research Park" is proposed.

WHEREAS Wilma H. Schiermeier, a 1955 graduate of The Ohio State University, was an Ohio producer of beef cattle, vegetables and flowers and a dedicated member of the board of the Ohio Farm Bureau who sought to preserve the land for natural and agribusiness uses; and

WHEREAS Wilma H. Schiermeier, was so keenly interested in environmental research and the importance of clean water and air that she made an estate gift to The Ohio State University of over \$1.5M for that purpose; and

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WHEREAS the highly recognized Olentangy River Wetland Research Park exists to investigate the role of wetlands in landscape ecology and to provide a facility for research and the teaching of students and the general public; and

WHEREAS the wetland park currently encompasses other named components including the Heffner Wetland Research and Education Building and the Sandefur Wetland Pavilion; and

WHEREAS the gift from Wilma H. Schiermeier completes a major construction and endowment campaign to assure the future success of the Olentangy River Wetland Research Park without excluding future contributions:

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the aforementioned area shall be renamed the "Wilma H. Schiermeier Olentangy River Wetland Research Park," effective immediately.

**AMENDMENTS TO THE BYLAWS OF THE
BOARD OF TRUSTEES AND RULES OF THE UNIVERSITY FACULTY**

Resolution No. 2006-68

Synopsis: Amendments to the Bylaws of the Board of Trustees and Rules of the University Faculty to reflect a title change, rescind a title, and to delineate responsibilities in the central University administration is recommended for approval.

WHEREAS the position of senior vice president for External Relations is being changed to the senior vice president for University Relations in order to unify the departments that report to the senior vice president, streamline the services they offer, and organize them to work together more collaboratively; and

WHEREAS the senior vice president for University Relations will continue to direct the units known as Government Relations, Media Relations, Internal Communications, Marketing Communications, Research Communications, and the WOSU Stations; and

WHEREAS with this change, the title of vice president for Government Relations will be rescinded; and

WHEREAS as a part of the restructuring of the University administration, amendments to the Bylaws of the Board of Trustees and Rules of the University Faculty are necessary to effectuate the changes proposed:

NOW THEREFORE

BE IT RESOLVED, That upon the recommendation of the President, the proposed administrative reorganization be hereby adopted, effective immediately; and

BE IT FURTHER RESOLVED, That the Secretary of the Board of Trustees is hereby authorized and directed to incorporate the recommended changes – title change and rescission of title – in the applicable sections in the Bylaws of the Board of Trustees and Rules of the University Faculty.

Amended Bylaws

3335-1-03 Administration of the university.

(N) Senior vice president for ~~external~~ university relations. The major area of responsibility and authority of the senior vice president for ~~external~~ university

relations shall be the communications, public relations, and marketing of the university, WOSU stations, and the administration of all aspects of the university's relationships and dealings with federal, state and local government officials, representatives and agencies to advance the university's mission and substantive agenda. Without limiting the generality of the foregoing, the senior vice president for external university relations shall, under the direction of the president and with the approval of the board of trustees, be responsible and have the requisite authority for: developing broad policies and operating procedures for communications, public relations, and marketing activities in support of the university's institutional goals; developing and implementing the university's marketing, communications, and public relations strategies; coordinating all internal and external institutional marketing and communications activities; instituting and coordinating collaborative strategies and activities with academic and academic-support units; presenting the university properly to its key audiences nationally and statewide; and informing the university's constituencies about the many benefits it offers and services it provides; advising the president and senior university leadership on all legislative and regulatory matters impacting the university's interests; overseeing the development of strategies to effectively advance the university's academic agenda with government policymakers and funding agencies at all levels; maintaining top-level communications between the university and government officials; and overseeing development of support for the university's agenda among advocacy groups, institutional colleagues, policymakers, and Ohio citizens. The senior vice president for external university relations shall report to the president, and, as appropriate, shall consult with the executive vice president and provost.

- (O) ~~Vice president for government relations. The major area of responsibility and authority of the vice president for government relations shall be the administration of all aspects of the university's relationships and dealings with federal, state and local government officials, representatives and agencies to advance the university's mission and substantive agenda. Without limiting the generality of the foregoing, the vice president for government relations shall, under the direction of the president and with the approval of the board of trustees, advise the president and senior university leadership on all legislative and regulatory matters impacting the university's interests; develop strategies to effectively advance the university's academic agenda with policymakers and funding agencies, particularly at the federal level; maintain regular and effective substantive communications between the university and government officials at all levels; and develop support for the university's agenda by engaging the interest and commitment of advocacy groups, institutional colleagues, policymakers and Ohio's citizens. The vice president for government relations shall report to the president of the university. The vice president shall coordinate the university's policies and contacts involving federal, state, and local government including government agencies as they relate to university priorities among the various internal unit directors of government relations.~~

DEGREES AND CERTIFICATES – AUTUMN QUARTER COMMENCEMENT

Resolution No. 2006-69

Synopsis: Approval of Degrees and Certificates for Autumn Quarter is proposed.

WHEREAS pursuant to paragraph (E) of rule 3335-1-06 of the Administrative Code, the Board has authority for the issuance of degrees and certificates; and

WHEREAS the faculties of the colleges and schools shall transmit, in accordance with rule 3335-9-29 of the Administrative Code, for approval by the Board of Trustees the names of persons who have completed degree and certificate requirements; and

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WHEREAS the faculty of the College of Social and Behavioral Sciences has recommended that Corinne Arnold be awarded a Bachelor of Arts degree, with a major in Political Science, retroactive to Spring Quarter 2004:

NOW THEREFORE

BE IT RESOLVED, That the degrees and certificates be conferred on December 11, 2005, to those persons who have completed the requirements for their respective degrees and certificates and are recommended by the colleges and schools, and that the names of those persons awarded degrees and certificates be included in the minutes of this meeting.

PERSONNEL ACTIONS

Resolution No. 2006-70

BE IT RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the November 4, 2005 meeting of the Board, including the following Appointments, Change in Title, Professional Improvement Leaves, Reappointment, and Emeritus Titles, be approved.

Appointments

Name: JOSEPH B. STULBERG
Title: Professor (John W. Bricker Professorship in Law)
College: Moritz College of Law
Effective: August 16, 2005

Name: PETER P. SWIRE
Title: Professor (The C. William O'Neill Professorship in Law and
Judicial Administration)
College: Moritz College of Law
Effective: December 1, 2005

Change in Title

Name: WILLIAM CURTIS STEINER
Title: Senior Vice President for University Relations
Office: University Relations
Effective: December 2, 2005
Present Position: Senior Vice President for External Relations

Reappointment

WILLIAM G. GOLDEN, Associate Professor-Clinical, College of Dentistry -- Regular Clinical, effective July 1, 2004.

Professional Improvement Leaves

K. K. GAN, Professor, Department of Physics, effective Winter Quarter, Spring Quarter, and Autumn Quarter 2006.

STEPHEN S. PINSKY, Professor, Department of Physics, effective Winter Quarter 2006.

SUSAN L. KLINE, Associate Professor, School of Communication, effective Spring Quarter and Autumn Quarter 2006, and Winter Quarter 2007.

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GREGORY P. LAFYATIS, Associate Professor, Department of Physics, effective Winter Quarter 2006.

Professional Improvement Leave—Change in Dates

BIRGITTE SOLAND, Associate Professor, Department of History, change leave from Autumn Quarter 2005, Winter Quarter and Spring Quarter 2006, to Autumn Quarter 2005.

Emeritus Titles

CHARLES F. JOHNSON, Department of Pediatrics, with the title Professor Emeritus, effective December 1, 2005.

GARY W. MULLINS, School of Environment and Natural Resources, with the title Professor Emeritus, effective January 1, 2006.

LYNN B. WILLETT, Department of Animal Sciences, with the title Professor Emeritus, effective January 1, 2006.

DAVID L. ZARTMAN, Department of Animal Sciences, with the title Professor Emeritus, effective February 1, 2006.

JEFFREY D. LAYMAN, Ohio State University Extension, with the title Assistant Professor Emeritus, effective December 1, 2005.

RESOLUTIONS IN MEMORIAM

Resolution No. 2006-71

Synopsis: Approval of the Resolutions in Memoriam is proposed.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey copies to the families of the deceased.

David J. Citino

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on October 17, 2005, of David J. Citino, Professor in the Department of English and Poet Laureate of The Ohio State University.

Professor Citino was a graduate of St. Ignatius High School in Cleveland, Ohio University (B.A.), and The Ohio State University (M.A., Ph.D.). He was the author of 12 books of poetry: *A History of Hands* (forthcoming, Ohio State); *The News and Other Poems* (Notre Dame, 2002); *The Invention of Secrecy* (Ohio State, 2001); *The Book of Appassionata: Collected Poems* (Ohio State, 1998); *Broken Symmetry* (Ohio State, 1997); *The Weight of the Heart* (Quarterly Review of Literature, 1996); *The Discipline: New and Selected Poems, 1980-1992* (Ohio State); *The House of Memory* (Ohio State, 1990); *A Letter from Columbus* (Logan Elm, 1988); *The Gift of Fire* (Arkansas, 1986); *The Appassionata Doctrines* (Cleveland State, 1986); *The Appassionata Poems* (Cleveland State, 1983); and *Last Rites and Other Poems* (Ohio State, 1980).

Dr. Citino's poems have been published over the last 35 years in such periodicals as *The Antioch Review*, *Beloit Poetry Journal*, *Chicago Review*, *The Georgia Review*, *The Kenyon Review*, *Michigan Quarterly Review*, *New England Review*, *Poetry*, *Salmagundi*, *Shenandoah*, *The Southern Review*, *Threepenny Review*, *Yale Review*, and the *OSU Buckeye Football Program*. Among his honors and awards are the Governor's Award and a major fellowship from the Ohio Arts Council, the first annual Poetry Award from the Ohioana Library Association, the OSU Alumni Distinguished Teaching Award, the

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Exemplary Faculty Award from the OSU College of Humanities, the Nancy Dasher Award from the College English Association of Ohio, a fellowship in poetry from the National Endowment for the Arts, the Bjornson Award for Distinguished Service to the Humanities from the Ohio Humanities Council, the Career Achievement Award from the OSU Alumni Association, and the Hon. John V. Corrigan Distinguished Alumnus Award from St. Ignatius High School.

He was poetry editor of Ohio State University Press; former president of the Board of Trustees of the Greater Columbus Arts Council; and former president of the Board of Thurber House, the writers' center located in downtown Columbus. Dr. Citino wrote on poetry and related matters for *The Columbus Dispatch*. He was the author of *Paperwork* (Kent State, 2003), a book of essays; contributing editor of *The Eye of the Poet: Six Views of the Art and Craft of Poetry* (Oxford, 2002); and co-author of *The Bible as Literature*, 5th edition (Oxford). Professor Citino delivered the OSU Winter Quarter 2000 Commencement Address, "Pomp, Circumstance, and Other Songs of a Lifetime," a poem written for the occasion. In 2002 he was named by the OSU Board of Trustees the Poet Laureate of the University. Upon President Karen Holbrook's first day on the job, Dr. Citino marked the occasion with the poem, "Welcome to the President." David was a marvelous human being in every sense of that word; to know him was to appreciate his keen intelligence, his insatiable curiosity, his caring heart, the capaciousness of his soul, and his love of life and celebration of everything in life. He was beloved by all: his family, his students, his colleagues, his friends, the community at large, and a community of readers across the nation. As a poet he embraced the world both with an intense passion and with the greatest gentleness. He wrote on a range of everyday themes, including childhood, education, and all that constitutes everyday news. His poems celebrate the joy of life and its "last rites." A son's achievements become a golden moment:

MY SON'S VIOLIN

Hard as he tries, he can't get it right.
The house writhes; Bach lurches
through the rooms like a drunk.
My son carries the instrument delicately,
as if it were something holy, older
than he can imagine. He winces
as I clasp it, roughly pluck and hear,
twist and twist again until my hands
have fashioned the order my father
made for me: E A D G. Everything's
right again, he tells me with his eyes.
He thanks me and goes out, footsteps
growing dim as he mounts the stairs.
All at once the house lifts and spins
with music. If it were given to me
to choose, this would be the moment
of my death.

On behalf of the University community, the Board of Trustees expresses to the family of Professor David J. Citino its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Chester Devenow

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on November 6, 2005, of Chester Devenow, former chairperson and member of The Ohio State University Board of Trustees.

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Chester Devenow was born on March 3, 1919, in Detroit, Michigan. His father was a Russian immigrant who worked as a laborer for Ford Motor Co. and later became a small manufacturer of store fixtures and restaurant equipment. After graduation from Central High School in Detroit, Chester Devenow studied music for a time at the Juilliard School in New York City. In 1941 he received a degree in political science from New York University and enrolled in law school at Harvard.

During World War II, Mr. Devenow became an Army intelligence officer attached to General Douglas MacArthur's staff in the Pacific and received a Bronze Star. After the war, he managed several of the Fruchtmann companies in the Toledo area and by 1961 he was managing Globe-Wernicke Industries, which included City Auto Stamping and City Machine & Tool, and a furniture-manufacturing and office-supply firm in Cincinnati.

In 1966, Mr. Devenow engineered a merger with Sheller Manufacturing Corporation in Detroit, with the resulting company, Sheller-Globe Corporation, becoming a major automotive supplier with sales of nearly \$1 billion annually before it was taken over in 1986. It eventually became a unit of United Technologies.

A titan of local industry who almost single-handedly created a Fortune 500 company, Chester Devenow was later called upon to mediate many high-profile management-labor disputes. Mr. Devenow had the confidence of both labor and management, and his circle of friends included Lee Iacocca and the late Henry Ford II, as well as labor leaders for the United Auto Workers, Teamsters, and other unions. William Patterson, a former executive vice president of Sheller-Globe, recalls Mr. Devenow as "a very fine gentleman, a good businessman. He probably had more business savvy than any man I ever knew."

After the Sheller-Globe sale, Chester Devenow intended to retire but was pressed into service as a banker when Trustcorp Inc. was struggling. He was called in by banking regulators to be chairman during the transition that led to the sale of Trustcorp to Society Corp. in Cleveland, which in turn was acquired by KeyCorp.

Chester Devenow was also active in the community, chairing groups as the Toledo Area Chamber of Commerce, Blue Cross-Blue Shield of Northwestern Ohio board, and the board of Siena Heights College in Adrian. He also served on the boards of the University of Toledo Foundation, the Toledo Museum of Art, the National Energy Foundation, the Northwest Ohio Center for Labor-Management Cooperation, and Ohio's Technology and Productivity Center. In 1973, Chester Devenow was appointed as a member of The Ohio State University Board of Trustees to serve a nine-year term by Governor John J. Gillian.

In 1981, Chester was awarded the Ohio Governors Award. He was also an honorary founder of St. Vincent Medical Center and a recipient of the Heritage Award of Yeshiva University. His many memberships included: the Jockey Club in Miami; the Marco Polo Club in New York; Mar-A-Lago in Palm Beach; and the Palm Beach Yacht Club; and in the Toledo area: the Belmont County Club, the Inverness Club, and the Toledo Club.

On behalf of the University community, the Board of Trustees expresses to the family of Mr. Chester Devenow its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Charles Raymond Gambs, Jr.

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on October 26, 2005, of Charles Raymond Gambs, Jr., Assistant Vice President Emeritus in the Department of Public Safety.

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Mr. Gambs was a veteran of World War II, U.S. Army Air Corps Navigator 1st Lt.; U.S. Army Reserve – Judge Advocate General's Corps – Colonel; and Commander – 9th Military Law Center. Additionally, Mr. Gambs received his Juris Doctor from The Ohio State University College of Law and was admitted into practice in 1949. He then served the United States as a special agent for the Federal Bureau of Investigation from 1950-1958. He returned to The Ohio State University in 1958 and stayed until his retirement in 1985 as Assistant Vice President Emeritus for the Department of Public Safety. Charlie was a long-time member of the staff of the dean of Students, serving as assistant dean and as student judicial officer. In the 1970s, he was the University's first director of Contracts Administration and the first director of Licensing and Trademark Services.

Mr. Gambs served his profession and community by staying actively involved in numerous organizations: Sigma Chi Fraternity, Federal Bar Association, Ohio State Bar Association, Society of Former Agents for the Federal Bureau of Investigation (Chairman, 1963), American Legion-University Post #310 (Commander, 1967) and Post #443, National Association of Student Personnel Administrators, Society of University Patent Administrators, International Association Chiefs of Police, U.S. Army Retiree's Council – Ft. Knox, U.S. Power Squadron, and Gallipolis Boat Club.

Mr. Gambs was an avid outdoorsman, reader, and traveler. He was a proud veteran and a good example to all who knew him. His dedication to the University will be missed.

On behalf of the University community, the Board of Trustees expresses to the family of Mr. Charles R. Gambs, Jr. its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

William H. Hall

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on November 27, 2005, of William H. Hall, vice president for Student Affairs.

William H. "Bill" Hall came to The Ohio State University in 1977 as director of housing administration and operations. The following year he was appointed director of residence and dining halls and in 1994 was named assistant vice president for Student Affairs. After serving in an interim capacity for nearly a year, he was appointed vice president for Student Affairs following a national search. As vice president for Student Affairs, Mr. Hall was responsible for housing and residence education, dining services, conference and hospitality services, the Ohio Union, the Multicultural Center, the Schottenstein Center, the Younkin Success Center, recreational sports, student activities, Greek life, student health services, counseling and career advising, off-campus student services, disability services, student advocacy services, student judicial affairs, the OSU Parent Association, and community relations.

With Vice President Hall's encouragement, the Office of Student Affairs has collaborated with units throughout the University to foster opportunities for students. Among these collaborations are the Younkin Success Center, a partnership with Athletics and the College of Education; the Multicultural Center, a partnership with Academic Affairs; and the Blackwell Inn at Fisher College, a partnership with the Fisher College of Business.

His outstanding stewardship is widely credited with reducing residence hall density, improving the student move-in process, revising the *Code of Student Conduct*, and inaugurating diversity training for student leaders. He also oversaw a number of major construction projects, including a 500-bed student housing complex, the Recreational and Physical Activity Center, and plans for a new Ohio Union.

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Vice President Hall provided strong and sure direction for major campus events, including visits by U.S. Presidents, presidential candidates, and other dignitaries. As an ardent advocate of student safety on and off campus, he led the successful efforts to promote responsible student behavior and was instrumental in building bridges between the University and the City of Columbus, local property owners, and residents of the University District.

Prior to coming to Ohio State, Bill Hall was director of housing at Southern Illinois University, the institution that granted his bachelor's and master's degrees in education. He was also a graduate of the U.S. Army War College. Following a distinguished 30-year career with the Ohio National Guard, he retired in 1998 at the rank of Brigadier General. His military ties remained strong, however, and in December 2004, an Ohio National Guard-sponsored trip took him to Kosovo, where he visited Guard troops and Ohio State students serving there.

Known widely as "The General," Vice President Hall endeared himself to thousands of students through "Generally Speaking," a weekly email column in which he provided information, advice, and observations of campus life. In nominating him to deliver the spring 2005 commencement address, a *Lantern* editorial hailed him as the exemplar of "what it means to be a Buckeye." He was awarded an honorary Doctor of Public Service degree at that commencement.

In September 2005 the south campus housing complex built under his leadership was named the William H. Hall Student Residential Complex in his honor.

Throughout his 28 years of service to The Ohio State University, Bill Hall was revered for his dedication to improving the lives of Ohio State students and for his leadership in enhancing their campus experience. He was known for his ready accessibility, his uncompromising integrity, and his ingrained sense of fair play. He celebrated life to the full with his colleagues and with the students who were the center of his professional life.

On behalf of the University community, the Board of Trustees expresses to the family of William H. Hall its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Charles Maxwell Perry

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on October 29, 2005, of Charles Maxwell "Max" Perry, Associate Professor Emeritus in the Ohio State University Extension.

Mr. Perry was born in 1918 in Broadway, Ohio. He received his Bachelor of Science degree in 1948 and a Master of Science in 1965, in agricultural education from The Ohio State University.

Max began his Extension career in July 1952 as the county agent for agriculture in Perry County. He held this position until his retirement in January 1979.

Max's contributions in providing Extension educational programs during his career proved that he was a truly dedicated teacher for Extension. He conducted many educational programs for dairymen, beef producers, swine producers, and sheep producers, and organized committees for these programs. He was instrumental in organizing a regional planning commission, a multi-county feeder calf graded sale, and a land improvement organization. Max regularly wrote a weekly newspaper column providing agriculture information as well as homeowner and gardener information on lawn care and insect problems. Max was a member of the National Association of County Agricultural Agents and received the Distinguished Service Award from this organization.

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On behalf of the University community, the Board of Trustees expresses to the family of Professor Charles Maxwell Perry its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

M. Rosalind Pierson

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on October 20, 2005, of M. Rosalind Pierson, Associate Professor in the Department of Dance.

Rosalind Pierson was born January 10, 1941 in Salt Lake City, Utah. A gifted dancer, teacher, and mentor, Professor Pierson graduated from Bennington College and performed and toured professionally with the Charles Weidman Company and The Garden State Ballet. She studied with Virginia Tanner, Jose Limon, and Vera Nemtchinova.

Professor Pierson directed the Five-College Moving Company, the Mount Holyoke Concert Dance Group, and The Ohio State University Dance Company (UDC). She choreographed works for BalletMet Columbus and the Moving Arts Company and was a major contributor to the UDC repertory. Professor Pierson served on the Board of Directors of the Congress on Research in Dance (CORD) and co-chaired the 1998 CORD conference at OSU.

During her 30 years at Ohio State, Professor Pierson taught classical ballet, modern dance, performance technique, improvisation, and choreography. Two of her most satisfying accomplishments were being the coordinator and dance instructor of the OSU Summer Institute for Gifted and Talented High School Students in the Arts, and directing the University Dance Company.

On behalf of the University community, the Board of Trustees expresses to the family of Professor M. Rosalind Pierson its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to her family as an expression of the Board's heartfelt sympathy.

Lida E. Wenzel

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on June 25, 2004, of Lida E. Wenzel, poet, artist, and Assistant Professor Emeritus in the Department of Spanish and Portuguese at the Mansfield Campus.

Lida Wenzel was a native of Argentina and was educated at Colegio Normal Maria Auxiliadora and La Plata University. She emigrated to the United States in 1950 where she continued her education at Ashland University, Ashland, Ohio. She began her teaching experience in Argentina in 1941 and continued at the high school level in Mansfield, Ohio, beginning in 1959. In 1965 she became a faculty member in Spanish and Spanish Literature and Culture at The Ohio State University's Mansfield Campus where she taught until her retirement in 1988.

Professor Wenzel published a book of poetry in 1952, and her individual poems were published in many other venues. She taught private art lessons for many years, having studied art at La Plata University and at the National Gallery in Buenos Aires.

Lida Wenzel was a dedicated teacher who, in addition to her regular teaching assignments, would accept students in independent studies, often without compensation. For several years she led students on study tours to Spain. Through these tours and in many other ways, Professor Wenzel attempted to cultivate in her students an appreciation of other languages and cultures.

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On behalf of the University community, the Board of Trustees expresses to the family of Professor Lida E. Wenzel its deepest sympathy and sense of understanding in their loss.

It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to her family as an expression of the Board's heartfelt sympathy.

REPORT OF RESEARCH CONTRACTS AND GRANTS

Resolution No. 2006-72

Synopsis: The report on research and other sponsored program contracts and grants and the summary for October 2005 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation:

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the month of October 2005 be approved.

REPORT ON UNIVERSITY DEVELOPMENT

Resolution No. 2006-73

Synopsis: The report on the receipt of gifts and the summary for October 2005 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of The Deloitte and Touche Chair in Accounting, The George T. Harding III, MD, Endowed Chair in Psychiatry, The University Pathology Services Clinical Pathology Professorship, and The Grayce M. Sills Professorship; and

WHEREAS this report includes the establishment of fifteen (15) new named endowed funds and the revision of three (3) endowed funds:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of October 2005 be approved.

December 2, 2005 meeting, Board of Trustees

TOTAL UNIVERSITY PRIVATE SUPPORT
July through October

2005 Compared to 2004

GIFT RECEIPTS BY DONOR TYPE

	<u>Donors</u>			<u>Dollars</u>		
	<u>2005</u>	<u>2004</u>	<u>% Change</u>	<u>2005</u>	<u>2004</u>	<u>% Change</u>
Individuals:						
Alumni (Current Giving)	17,153	16,169	6	\$6,024,334	\$6,211,254	(3)
Alumni (Irrevocable Trusts and Annuities)	7	5	40	83,550	293,624	(72) ^A
Alumni (From Bequests)	<u>16</u>	<u>22</u>	(27)	<u>1,347,502</u>	<u>11,435,076</u>	(88) ^B
Alumni Total	17,176	16,196	6	\$7,455,386	\$17,939,955	(58)
Non-Alumni (Current Giving)	14,131	14,559	(3)	\$4,115,801	\$4,400,262	(6)
Non-Alumni (Irrevocable Trusts and Annuities)	2	2	0	585,602	12,224	4690 ^C
Non-Alumni (From Bequests)	<u>18</u>	<u>17</u>	6	<u>3,307,169</u>	<u>4,207,564</u>	(21) ^D
Non-Alumni Total	14,151	14,578	(3)	\$8,008,572	\$8,620,050	(7)
Individual Total	31,327	30,774	2	\$15,463,957	\$26,560,005	(42)
Corporations/Corp/Foundations	1,330	1,261	5	\$9,081,593	\$9,511,411	(5)
Private Foundations	184	167	10	\$4,028,068	\$8,739,119	(54) ^E
Associations and Other Organizations	<u>513</u>	<u>486</u>	6	<u>\$1,577,900</u>	<u>\$ 790,166</u>	100 ^F
Total	33,354	32,688	2	\$30,151,518**	\$45,600,701	(34)

** National reporting standards require that irrevocable trusts be counted at present value.

- A Individual Alumni Irrevocable gifts are down 72% due to one \$400K (\$200K pv) irrevocable commitment in July 2004 from Dorothy and Art Shephard.
- B Individual Alumni bequest receipts are down 88% due to \$10M in bequest payments in July-October 2004 from five estates including:
- \$5.6M from Carl Baldwin to ophthalmology research,
 - \$1.5M from Robert and Martha Schoenlaub for a chair in cancer research,
 - \$1.5M from Wilma H. Schiermeier for the Schiermeier Wetland Complex,
 - \$1M from Martin and Blanche Essex to Educational Policy and Leadership Program support, and
 - \$440K from Dr. Herbert L. Fenburr for professorship in engineering.
- C Individual Non-Alumni Irrevocable gifts are up 4,690% due to one \$1M (\$500K pv) irrevocable commitment in August 2005 from Emily Hathaway.
- D Individual Non-Alumni bequest receipts are down 21% due to \$2M in July 2004 from Grace Baldwin to ophthalmology research.
- E Private Foundations giving is down 54% due to \$6M from Max M. and Marjorie S. Fisher Foundation to the Fisher College of Business.
- F Associations and Other Organizations giving is up 100% due to overall gift activity at the \$10K+ gift level; 18 gifts over \$10K in July-October 2004 compared with 25 gifts over \$10K in July-October 2005. Private Foundations giving is up 77% due to overall gift activity at the \$50K+ gift level: eight gifts over \$50K in July-September 2004 compared with 17 gifts over \$50K in July-September 2005.

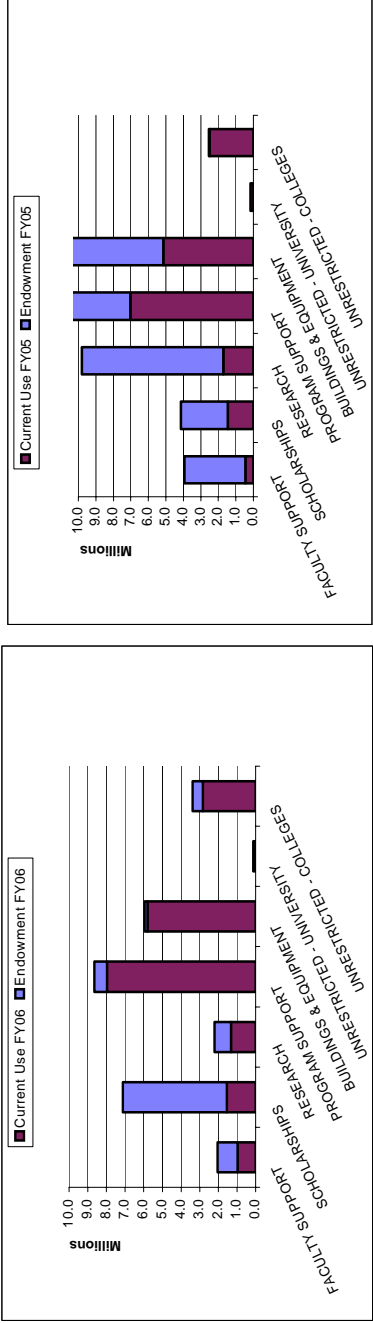
REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT (contd)

July through October
2005 Compared to 2004
GIFT RECEIPTS BY PURPOSE

	2005		2004		%Change
	<u>Current Use</u>	<u>Endowment</u>	<u>Current Use</u>	<u>Endowment</u>	
Faculty Support	963,436	1,088,090	2,051,526	3,481,310	-48
Scholarships	1,542,388	5,567,498	7,109,887	2,683,070	72
Research	1,317,756	886,553	2,204,309	8,084,203	-78
Program Support	7,965,980	686,718	8,652,699	3,798,511	-20
Buildings and Equipment	5,795,843	161,463	5,957,305	9,174,067	-58
Unrestricted – University	125,933	---	125,933	---	-21
Unrestricted – Colleges	2,839,498	540,400	3,379,898	159,131	34
Total	\$20,550,834	\$8,930,722	\$29,481,557*	\$27,256,509	-36

* Purpose Report Total does not include Irrevocable Deferred gifts, so the total will be lower than the total on the Donor Type Report.



December 2, 2005 meeting, Board of Trustees

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

	<u>Total Gifts</u>
<u>Establishment of Named Endowed Chair</u>	
The Deloitte and Touche Chair in Accounting (Used to support a chair in accounting at The Max M. Fisher College of Business; provided by gifts from the partners of Deloitte Haskins and Sells and the Deloitte Haskins and Sells Foundation)	\$1,781,123.00
<u>Establishment of Named Endowed Professorships</u>	
The University Pathology Services Clinical Pathology Professorship (Used to provide a professorship position supporting the advancement of medical knowledge in the field of pathology research; provided by gifts from University Pathology Services of Columbus, Ohio)	\$761,089.00
The Grayce M. Sills Professorship (Used to provide a professorship in behavioral health nursing or to support a visiting professor in behavioral health nursing in the College of Nursing; provided by gifts from alumni, friends, and faculty of the College of Nursing) (grandfathered)	\$657,223.00
<u>Establishment of Named Endowed Funds</u>	
Advancement of Diversity, Outreach and Engagement Endowment Fund (Used to facilitate outreach and engagement in promoting Interest and awareness in engineering, including the transportation field, across diverse settings within the Honda-OSU community; provided by funds from the Transportation Research Center, Inc.)	\$1,129,979.00
The Marion N. Rowley Chair Fund in Human Cancer Genetics Research (Used to provide a chair supporting a distinguished scholar in human cancer genetics research; provided by gifts from The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute in memory of Marion N. Rowley)	\$300,000.00
Charles G. Orosz, PhD, Post Doctoral Fellowship Fund in Transplant Sciences (Used to support a post doctoral fellow engaged in full-time research under the direction of the deputy director of research for the Comprehensive Transplant Center; provided by funds from the Department of Surgery)	\$250,000.00
The Mac A. Stewart Endowed Scholarship Fund (Used to provide scholarships to undergraduate or graduate students in the College of Human Ecology participating in an international education or service project with preference given to students who wish to travel in Africa; provided by gifts from friends and colleagues of Mac A. Stewart)	\$26,232.00

December 2, 2005 meeting, Board of Trustees

Forestry Forum Endowed Scholarship Fund (Used to provide scholarships to students in natural resources active in forestry or urban forestry and in the OSU Forestry Forum; provided by gifts from the Forestry Forum) (grandfathered)	\$15,555.00
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THE OHIO STATE UNIVERSITY FOUNDATION

Establishment of Named Endowed Chair

The George T. Harding III, MD, Endowed Chair in Psychiatry (Used to support the professional activities of a psychiatrist within the Department of Psychiatry who will engage in clinical treatment and teaching activities; provided by gifts from family and friends of the late George T. Harding, III M.D.)	\$1,501,832.01
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Establishment of Named Endowed Funds

Helen Cummings Berdelman Scholarship Fund in Elementary Education (Used to provide scholarships to students in the College of Education who are preparing to become elementary school teachers; provided by gifts from the estate of Helen Cummings Berdelman)	\$144,702.00
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The Tom W. Davis Athletic Scholarship Fund (Used to supplement the grant-in-aid scholarship costs of a student-athlete who is a member of a varsity team; provided by a gift from Tom W. Davis)	\$100,000.00
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The Betty Sherwood Kinney Re-Entry Scholarship Fund (Used to provide scholarships for undergraduate students or students in the Graduate Entry program in the College of Nursing upon returning to school after a break in their education; provided by a gift from the Trust of Betty Sherwood Kinney)	\$80,000.00
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The Tom W. Davis Cheerleading Athletic Scholarship Fund (Used to supplement the grant-in-aid scholarship costs of a student-athlete who is a member of the varsity cheerleading team; provided by a gift from Tom W. Davis)	\$50,548.00
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The Tom W. Davis Wrestling Athletic Scholarship Fund (Used to supplement the grant-in-aid scholarship costs of a student-athlete who is a member of the varsity wrestling team; provided by a gift from Tom W. Davis)	\$50,000.00
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The Howard W. and Marjorie J. Kraft Family Endowment Fund for Lymphoma Cancer Research (Used to support lymphoma cancer research at the Comprehensive Cancer Center – The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute; provided by a gift from Marjorie J. Kraft in honor of her family)	\$40,753.70
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The Class of 1955 Medical Education Scholarship Fund (Used to provide scholarships for fourth-year medical students enrolled in the College of Medicine; provided by gifts from members and friends of the OSU College of Medicine alumni class of 1955)	\$39,107.00
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December 2, 2005 meeting, Board of Trustees

The Jeffrey Thomas Hayden Foundation Postdoctoral Endowed Fellowship Fund in Pediatric Brain Tumor Research \$25,000.00
(Used to support a fellowship and/or support basic, clinical, and transitional research to increase knowledge about pediatric brain cancer in the Division of Neurooncology; provided by gifts from The Jeffrey Thomas Hayden Foundation)

The Ruth D. and George W. Sherman Scholarship Fund \$25,000.00
(Used to provide scholarship support to undergraduate students who are studying sport and exercise science education; provided by gifts from the family of Ruth D. and George W. Sherman)

Larry Zelina/Varsity "O" Endowed Athletic Scholarship Fund \$25,000.00
(Used to supplement the grant-in-aid scholarship costs of a student-athlete who is a member of the varsity football team; provided by gifts from the Men's Varsity "O" Association of Columbus, Ohio)

Change in Name and Description of Named Endowed Funds

From: James E. Gui Design Competition Awards Fund
To: James Gui '54 Design Competition Fund

From: The Darrell K. Root Scholarship Fund
To: The Darrell K. Root and Carolyn A. Root Scholarship Fund

From: The Wilma H. Schiermeier Wetland Complex Fund
To: The Wilma H. Schiermeier Olentangy River Wetland Research Park Fund

Total \$7,003,143.71

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

Establishment of Named Endowed Chair

The Deloitte and Touche Chair in Accounting

The Deloitte Haskins & Sells Accounting Professorship Fund was established December 4, 1987, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the partners of Deloitte Haskins and Sells and the Deloitte Haskins and Sells Foundation. The name of the fund was revised to The Deloitte and Touche Accounting Professorship Fund February 1, 1991. The funding level was reached and the professorship was established November 5, 1993. The funding level required for a chair has been reached and the chair was established December 2, 2005.

The annual distribution from this fund shall be used to support a chair in accounting at The Max M. Fisher College of Business. Appointment to The Deloitte and Touche Chair in Accounting will be recommended by the dean of the Fisher College of Business to the provost and approved by the Board of Trustees.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

December 2, 2005 meeting, Board of Trustees

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the dean of the Fisher College of Business. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$1,781,123.00

Establishment of Named Endowed Professorships

The University Pathology Services Clinical Pathology Professorship

The University Pathology Services Clinical Pathology Professorship Fund was established March 1, 2002, by the Board of Trustees of The Ohio State University with gifts from University Pathology Services, Columbus, Ohio, and from other friends of the Department of Pathology. The funding level has been reached and the professorship was established December 2, 2005.

The annual distribution from this fund shall provide for a professorship position. The professorship shall support the advancement of medical knowledge in the field of pathology research, both basic and clinical, and shall be held by an individual who is or shall be a member of the Department of Pathology in the College of Medicine. The position shall be held by a nationally eminent faculty member who has distinguished himself/herself in the performance of pathology research, who maintains an active productive research program, and who is an effective educator-teacher.

Selection shall be made as recommended by the senior vice president for Health Sciences and dean of the College of Medicine in consultation with the chairperson of the Department of Pathology. The activities of the endowed professorship holder shall be reviewed no less than every five years by the senior vice president for Health Sciences and dean of the College of Medicine to determine compliance with the intent of the donors as well as the academic and research standards of the University.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the senior vice president for Health Sciences and dean of the College of Medicine. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$761,089.00

The Grayce M. Sills Professorship

The Grayce M. Sills Professorship Fund was established September 1, 1993, by the Board of Trustees of The Ohio State University with gifts from alumni, friends, and faculty of the College of Nursing. The description was revised August 29, 2001. The funding level has been reached and the professorship was established December 2, 2005.

December 2, 2005 meeting, Board of Trustees

The annual distribution from this fund shall be used to provide a professorship in behavioral health nursing or to support a visiting professor in behavioral health nursing in the College of Nursing. Appointment to The Grayce M. Sills Professorship will be recommended by the dean of the College of Nursing to the provost and approved by the Board of Trustees.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the dean of the College of Nursing. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$657,223.00 (grandfathered)

Establishment of Named Endowed Funds

Advancement of Diversity, Outreach and Engagement Endowment Fund

The Advancement of Diversity, Outreach and Engagement Endowment Fund was established December 2, 2005, by the Board of Trustees of The Ohio State University with funds from Transportation Research Center, Inc.

The annual distribution from this fund shall be used to facilitate outreach and engagement in promoting interest and awareness in engineering, including the transportation field, across diverse settings within the Honda-OSU community as approved by the dean of the College of Engineering.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the dean of the College of Engineering. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$1,129,979.00

The Marion N. Rowley Chair Fund in Human Cancer Genetics Research

The Marion N. Rowley Chair Fund in Human Cancer Genetics Research was established December 2, 2005, by the Board of Trustees of The Ohio State University by The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute in memory of Marion N. Rowley of Glendale, California.

December 2, 2005 meeting, Board of Trustees

Until the principal reaches the minimum funding level, the annual distribution shall be used to support cancer research at the Comprehensive Cancer Center – The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute. When the principal reaches \$1,500,000, the annual distribution from this fund shall be used for a chair supporting a distinguished scholar in human cancer genetics research at the Comprehensive Cancer Center – The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute at The Ohio State University as approved by the senior executive director of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute, the director of the Comprehensive Cancer Center, and the senior vice president for Health Sciences and dean of the College of Medicine.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the senior executive director of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute and the director of the Comprehensive Cancer Center in consultation with the senior vice president for Health Sciences and dean of the College of Medicine. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$300,000.00

Total Commitment: \$1,500,000.00

Charles G. Orosz, PhD, Post Doctoral Fellowship Fund in Transplant Sciences

The Charles G. Orosz, PhD, Post Doctoral Fellowship Fund in Transplant Sciences was established December 2, 2005, by the Board of Trustees of The Ohio State University with funds from the Department of Surgery at The Ohio State University Medical Center.

The annual distribution from this fund shall be used to support a post doctoral fellow engaged in full-time research under the direction of the deputy director of research for the Comprehensive Transplant Center. The deputy director of research for the Comprehensive Transplant Center shall make fellow selection with input from the chief of the Division of Transplantation. Use of the funds will be reviewed annually by the chairperson of the Department of Surgery.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the department that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the senior vice president for Health Sciences and dean of the College of Medicine in consulta-

December 2, 2005 meeting, Board of Trustees

tion with the chairperson of the Department of Surgery. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the department as good conscience and need dictate.

Amount Establishing Endowment: \$250,000.00

The Mac A. Stewart Endowed Scholarship Fund

The Mac A. Stewart Endowed Scholarship Fund was established December 2, 2005, by the Board of Trustees of The Ohio State University with gifts from friends and colleagues of Mac A. Stewart in honor of his 28 years of distinguished service to University College, culminating in 10 years as the dean.

The annual distribution from this fund shall provide scholarships to undergraduate or graduate students in the College of Human Ecology participating in an international education or service project with preference given to students who wish to travel to Africa. Scholarship recipients shall be selected by the dean of the College of Human Ecology in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the dean of the College of Human Ecology. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$26,232.00

Forestry Forum Endowed Scholarship Fund

The Forestry Forum Endowed Scholarship Fund was established December 2, 2005, by the Board of Trustees of The Ohio State University with gifts from the Forestry Forum.

The annual distribution from this fund shall be used to provide scholarships to students in natural resources active in forestry or urban forestry and in the OSU Forestry Forum. Scholarship recipients will be selected by the forestry-related faculty of the School of Environment and Natural Resources and the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the Forestry Forum officers and advisors in consultation with members of the forum. Any such

December 2, 2005 meeting, Board of Trustees

alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$15,555.00 (grandfathered)

THE OHIO STATE UNIVERSITY FOUNDATION

Establishment of Named Endowed Chair

The George T. Harding III, MD, Endowed Chair in Psychiatry

The George T. Harding III, MD, Endowed Chair in Psychiatry Fund was established November 1, 2002, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from family and friends of the late George T. Harding, III, M.D., (Clinical Professor Emeritus in the Department of Psychiatry and retired medical director of Harding Hospital) of Worthington, Ohio. The funding level has been reached and the chair was established December 2, 2005.

The annual distribution from this fund shall be used to support the professional activities of a psychiatrist within the Department of Psychiatry who will engage in clinical treatment and teaching activities, including: creative curriculum development; efficient delivery within the economic system; modeling, mentoring, and supervision of medical students and residents; and contributions to the professional literature. The chair holder will provide clinical care, with an emphasis on the provision and teaching of psychotherapy both traditional and innovative, which will embrace a number of domains to include spirituality and ethics.

The chair position shall be held by a faculty member who is nationally recognized for contributions in psychotherapy and whole person care as recommended by the senior vice president for Health Sciences and dean of the College of Medicine, in consultation with the chairperson of the Department of Psychiatry. The activities of the chair shall be reviewed no less than every five years by the senior vice president for Health Sciences and dean of the College of Medicine to determine compliance with the intent of the donors as well as academic and research standards of the University.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the senior vice president for Health Sciences and dean of the College of Medicine. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$1,501,832.01

December 2, 2005 meeting, Board of Trustees

Establishment of Named Endowed Funds

Helen Cummings Berdelman Scholarship Fund in Elementary Education

The Helen Cummings Berdelman Scholarship Fund in Elementary Education was established December 2, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the estate of Helen Cummings Berdelman (B.S.Ed., 1951) who was an elementary school teacher with a great personal commitment to students and schools.

The annual distribution from this fund shall provide scholarships to students in the College of Education who are preparing to become elementary school teachers. Scholarship recipients shall be selected by the dean of the College of Education, in consultation with faculty responsible for elementary education and the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Education. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$144,702.00

The Tom W. Davis Athletic Scholarship Fund

The Tom W. Davis Athletic Scholarship Fund was established December 2, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Tom W. Davis of Columbus, Ohio.

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of a student-athlete who is pursuing an undergraduate degree at The Ohio State University and is a member of a varsity athletics team. The recipient will be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of Athletics. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$100,000.00

December 2, 2005 meeting, Board of Trustees

The Betty Sherwood Kinney Re-Entry Scholarship Fund

The Betty Sherwood Kinney Re-Entry Scholarship Fund in the College of Nursing was established December 2, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from the Trust of Betty Sherwood Kinney (B.S., 1939; Cert.Grad.Nurse, 1939).

The annual distribution from this fund shall provide scholarships for undergraduate students or students in the Graduate Entry program in the College of Nursing upon returning to school after a break in their education. Scholarship recipients shall be selected by the dean, assistant dean, and associate dean of Academic Affairs in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean, assistant dean, and associate dean of Academic Affairs in consultation with a member of the donor's family, if possible. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$80,000.00

The Tom W. Davis Cheerleading Athletic Scholarship Fund

The Tom W. Davis Cheerleading Athletic Scholarship Fund was established December 2, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Tom W. Davis of Columbus, Ohio.

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of a student-athlete who is pursuing an undergraduate degree at The Ohio State University and is a member of the varsity cheerleading team. The recipient will be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of Athletics. Any such alternate distributions shall be made in a

December 2, 2005 meeting, Board of Trustees

manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$50,548.00
Total Commitment: \$100,000.00

The Tom W. Davis Wrestling Athletic Scholarship Fund

The Tom W. Davis Wrestling Athletic Scholarship Fund was established December 2, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Tom W. Davis of Columbus, Ohio.

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of a student-athlete who is pursuing an undergraduate degree at The Ohio State University and is a member of the varsity wrestling team. The recipient will be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of Athletics. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$50,000.00
Total Commitment: \$100,000.00

The Howard W. and Marjorie J. Kraft Family Endowment Fund for Lymphoma Cancer Research

The Howard W. and Marjorie J. Kraft Family Endowment Fund for Lymphoma Cancer Research was established December 2, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Marjorie J. Kraft in honor of her family.

The annual distribution from this fund shall be used to support lymphoma cancer research at the Comprehensive Cancer Center – The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute at The Ohio State University as approved by the senior executive director of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute and the director of the Comprehensive Cancer Center in consultation with the senior vice president for Health Sciences and dean of the College of Medicine.

If the above stated purpose should cease to exist, the donor's second preference is to support human cancer genetics research.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

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It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the senior executive director of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute and the director of the Comprehensive Cancer Center in consultation with the senior vice president for Health Sciences and dean of the College of Medicine. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$40,753.70

The Class of 1955 Medical Education Scholarship Fund

The Class of 1955 Medical Education Scholarship Fund was established December 2, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from members and friends of The Ohio State University College of Medicine alumni class of 1955.

The annual distribution from this fund shall provide one or more scholarships to fourth-year medical students enrolled in the College of Medicine. Selection of the recipients shall be based on financial need and academic merit and shall be made at the recommendation of the associate dean for Student Affairs and the College Scholarship Committee in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the senior vice president for Health Sciences and dean of the College of Medicine. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$39,107.00

Total Commitment: \$55,000.00

The Jeffrey Thomas Hayden Foundation Postdoctoral Endowed Fellowship Fund in Pediatric Brain Tumor Research

The Jeffrey Thomas Hayden Foundation Postdoctoral Endowed Fellowship Fund in Pediatric Brain Tumor Research at The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute at The Ohio State University was established December 2, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from The Jeffrey Thomas Hayden Foundation in memory of Jeffrey Thomas Hayden.

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Jeffrey Thomas Hayden was diagnosed with an inoperable malignant brain tumor and passed away one month shy of his 13th birthday. Prior to his illness Jeffrey excelled in the classroom and on the playing field. He particularly loved the Ohio State Buckeyes and dreamed of attending The Ohio State University to become a medical researcher to find a cure for this dreaded disease. Jeffrey's parents want to honor his dream and memory through this endowed fellowship in pediatric brain tumor research.

The annual distribution from this fund shall be used to support a fellowship and/or support basic, clinical, or transitional research to increase knowledge about pediatric brain cancer in the Division of Neurooncology in the College of Medicine at The Ohio State University, as designated by the senior vice president for Health Sciences and dean of the College of Medicine.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the senior vice president for Health Sciences and dean of the College of Medicine. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$25,000.00

Total Commitment: \$250,000.00

The Ruth D. and George W. Sherman Scholarship Fund

The Ruth D. and George W. Sherman Scholarship Fund was established December 2, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts to The Ohio State University Foundation from the family of Ruth D. and George W. Sherman.

Ruth D. and George W. Sherman demonstrated steadfast commitment to the success of their children, William Michael (a faculty member and vice provost at OSU), Barbara Ann (a registered respiratory therapist treating children and adults with asthma), and Dean Frederick (a welding production supervisor at Honda of America). This gift recognizes the commitment of Ruth and George to education and is a commitment by their children to facilitate the educational success of undergraduate students at OSU in perpetuity.

The annual distribution shall provide scholarship support to undergraduate students who are studying sport and exercise science education holding a 3.0 grade point average or higher and who have demonstrated need for financial support. Selection of the recipients shall be made by the dean of the College of Education in consultation with the faculty in sport and exercise science education and the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

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It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Education, in consultation with faculty responsible for sport and exercise science education, and the Office of Student Financial Aid. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$25,000.00

Larry Zelina/Varsity "O" Endowed Athletic Scholarship Fund

The Larry Zelina/Varsity "O" Endowed Athletic Scholarship Fund was established December 2, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from the Men's Varsity "O" Association of Columbus, Ohio.

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of a student-athlete who is pursuing an undergraduate degree at The Ohio State University and is a member of the varsity football team. The recipient will be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of Athletics. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$25,000.00

Change in Name and Description of Named Endowed Funds

James Gui '54 Design Competition Fund

The James E. Gui Design Competition Awards Fund was established May 3, 1996, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from James E. Gui (B.Arch., 1954). The name and description were revised December 2, 2005.

The annual distribution from this fund shall be used for student awards in design competition in the Austin E. Knowlton School of Architecture. The awards will be administered during the spring quarter of the students' fourth and final year in the undergraduate studio sequence. It is the donor's intention that the amounts of the awards be approximately in the ratio of (1) for first place, (0.65) for second place, (0.35) for third place and, should honorable mention awards be merited, (0.10) for the honorable mention awards with a corresponding reduction in the ratios for first, second and third places. Award recipients will be selected by the faculty members of the Knowlton School of Architecture in consultation with the Office of Student Financial Aid.

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In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of the Knowlton School of Architecture in consultation with the faculty. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

The Darrell K. Root and Carolyn A. Root Scholarship Fund

The Darrell K. Root Scholarship Fund was established July 11, 2003, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Darrell K. Root (M.Ed., 1957; Ph.D., 1971). The name and description were revised December 2, 2005.

Dr. Root's career began as a high school mathematics instructor and coach in Ohio's public schools. Other positions included that of a high school principal, assistant superintendent for evaluation and curriculum development, and district superintendent. During his career, he was deputy director of The Ohio State University Evaluation Center and managed several large projects for the center in research and evaluation. He also was an assistant professor at the University of Dayton after his retirement from public schools. Throughout his career in education he was a consultant with the Western Michigan University Evaluation Center and assisted or directed several nationwide studies. He is proud to be one of the members of the Wall of Honor at the National Center for Evaluation at Western Michigan University which honors those who have made major contributions to the development and implementation of educational evaluation.

The annual distribution from this fund shall be used for The Darrell K. Root and Carolyn A. Root Scholarship in the College of Education. Recipients shall be students in the area of educational policy and leadership who are pursuing an advanced degree and are preparing for a career as practitioners in school administration. The dean of the College of Education or designee shall select the scholarship recipients in consultation with the University Committee on Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the dean of the College of Education in order to carry out the desire of the donor.

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The Wilma H. Schiermeier Olentangy River Wetland Research Park Fund

The Wilma H. Schiermeier Wetland Complex Fund was established February 4, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from the estate of Wilma H. Schiermeier (B.S.H.E., 1955). The name and description were revised December 2, 2005.

The annual distribution from this fund shall be used for operating costs of the Wilma H. Schiermeier Olentangy River Wetland Research Park, its components and programs. After plant operation and maintenance costs are satisfied, other uses shall include, but are not limited to, site development, scientific research, staffing, graduate and undergraduate support, and educational outreach. The annual income shall be administered by the director of the School of Environment and Natural Resources in conjunction with the director of the Wilma H. Schiermeier Olentangy River Wetland Research Park.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural and Environmental Sciences in consultation with the director of the School of Environment and Natural Resources or their successors. Any such alternated distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

INTERIM AUTHORIZATION TO ENTER INTO DESIGN, CONSTRUCTION MANAGEMENT, AND CONSTRUCTION CONTRACTS

Resolution No. 2006-74

Synopsis: Interim authorization to enter into design, construction management, and construction contracts for University capital projects as necessary prior to the February 3, 2006 Board of Trustees meeting, is requested.

WHEREAS to support the Academic Plan, ensure timely design and construction of University facilities and improvements, and make the most effective use of limited financial resources, the University desires to move forward expeditiously with needed capital projects, subject to approval by the Board of Trustees; and

WHEREAS the next scheduled meeting of the Board of Trustees is on February 3, 2006 and during the intervening period, the Board desires to facilitate such approvals, subject to appropriate review and oversight:

NOW THEREFORE

BE IT RESOLVED, That in the intervening period the Chair of the Fiscal Affairs Committee, in consultation with the Committee and with the Chairperson of the Board of Trustees as appropriate, shall have the authority, on behalf of the Board of Trustees, to authorize design, construction management, and construc-

December 2, 2005 meeting, Board of Trustees

tion contracts, and approve other related actions for University capital projects; and

BE IT FURTHER RESOLVED, That, during this period, as approved by the President, the Senior Vice President for Business and Finance shall present any needed actions to authorize design, construction management, and/or construction contracts or take any related actions for capital projects to the Chair of the Fiscal Affairs Committee, as she may direct, for review and approval; and

BE IT FURTHER RESOLVED, That, in accordance with the process outlined above and subject to the written approval of the Chair of the Fiscal Affairs Committee, the President and/or Senior Vice President for Business and Finance shall be authorized to enter into design, construction management, and construction contracts, if satisfactory bids are received, and take any other related actions on capital projects, in accordance with established University and State of Ohio procedures, with these actions to be reported to the Board at the February 3, 2006 meeting; and

BE IT FURTHER RESOLVED, That the authority granted by this resolution shall expire as of the February 3, 2006 meeting.

**APPROVAL TO ENTER INTO FEASIBILITY STUDY,
DESIGN, CONSTRUCTION, AND CONSTRUCTION
MANAGEMENT CONTRACTS**

Resolution No. 2006-75

**APPROVAL TO ENTER INTO FEASIBILITY STUDY CONTRACTS
MORITZ COLLEGE OF LAW FEASIBILITY STUDY**

APPROVAL TO ENTER INTO DESIGN CONTRACTS
930 KINNEAR ROAD – HEAVY DUTY DYNAMOMETER CONTROL
AERONAUTICAL AND ASTRONAUTICAL RESEARCH
LABORATORY ADDITION
JAMES CANCER HOSPITAL – ELEVATOR UPGRADE
KENNEDY COMMONS ROOF REPLACEMENT
OARDC – INTERIOR LIGHTING UPGRADES PHASE II
OARDC – LIFE SAFETY SYSTEM UPGRADES
UNIVERSITY HOSPITALS EAST – ENDOSCOPY AND
DIGESTIVE HEALTH RENOVATION
WOMEN'S SOFTBALL STADIUM

APPROVAL TO ENTER INTO CONSTRUCTION CONTRACTS
960 KINNEAR ROAD – IT AND SERVICE CENTER RELOCATION
BRADLEY AND PATERSON HALLS RESTROOM RENOVATIONS
CAMPUS GROUNDS – SOUTH DORMS SITE IMPROVEMENTS
CLINICAL SPACE REORGANIZATION – INTERVENTIONAL
RADIOLOGY RENOVATION
CLINICAL SPACE REORGANIZATION – RHODES HALL
ROOMS S206 AND S212
CLINICAL SPACE REORGANIZATION – RHODES HALL IR/MIS
INFRASTRUCTURE
EARLY CHILDHOOD DEVELOPMENT CENTER AT WEINLAND PARK
FAWCETT CENTER TOWER CONVERSION TO OFFICE SPACE
LONGABERGER ALUMNI HOUSE IT/COMMUNICATIONS RENOVATION
OHIO 4-H CENTER
SOUTH DORMS AREA SEWER – SEPARATION/DRAINAGE IMPROVEMENTS
WRIGHT CENTER OF INNOVATION – MACQUIGG LABORATORY
ROOMS 448 AND 448A

**APPROVAL TO ENTER INTO CONSTRUCTION MANAGEMENT CONTRACTS
OHIO 4-H CENTER**

Synopsis: Authorization to enter into contracts for feasibility studies, design, construction, and construction management contracts for the projects listed, as detailed in the attached materials, is requested.

WHEREAS in accordance with the attached materials, the University desires to undertake, and enter into a feasibility study contract for, the following project:

Moritz College of Law Feasibility Study (N/A)*	\$0.13M	College development funds and Central funds
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WHEREAS in accordance with the attached materials, the University desires to undertake, and enter into design contracts for, the following projects:

930 Kinnear Road – Heavy Duty Dynamometer Control (03-04 capital request)	\$0.14M	State funds College development funds
Aeronautical and Astronautical Research Laboratory Addition (N/A)	\$0.44M	College development funds
James Cancer Hospital – Elevator Upgrade (N/A)	\$0.67M	Hospital operating funds
Kennedy Commons Roof Replacement (07-08 capital request)	\$1.60M	2007 bond proceeds
OARDC – Interior Lighting Upgrades Phase II (03-04 capital request)	\$0.11M	State funds
OARDC – Life Safety System Upgrades (03-04 capital request)	\$0.97M	State funds
University Hospitals East – Endoscopy and Digestive Health Renovation (N/A)	\$1.36M	Hospital operating funds
Women's Softball Stadium (07-08 capital request)	\$2.82M	Athletics development funds

WHEREAS in accordance with the attached materials, the University desires to enter into construction contracts for the following projects:

960 Kinnear Road – IT and Service Center Relocation (07-08 capital request)	\$1.10M	2007 bond proceeds
Bradley and Paterson Halls Restroom Renovations (07-08 capital request)	\$3.16M	2007 bond proceeds
Campus Grounds – South Dorms Site Improvements (03-04 capital request)	\$1.26M	State funds 2005 bond proceeds 2007 bond proceeds
Clinical Space Reorganization – Interventional Radiology Renovation (N/A)	\$2.55M	Hospital operating funds
Clinical Space Reorganization – Rhodes Hall Rooms S206 and S212 (N/A)	\$0.94M	Hospital operating funds
Clinical Space Reorganization – Rhodes Hall IR/MIS Infrastructure (N/A)	\$0.15M	Hospital operating funds
Early Childhood Development Center at Weinland Park (05-06 capital request)	\$11.60M	College development funds/Office of the President funds
Fawcett Center Tower Conversion to Office Space (07-08 capital request)	\$8.09M	2005 bond proceeds 2007 bond proceeds
Longaberger Alumni House IT/ Communications Renovation (N/A)	\$0.19M	Alumni Association Development Funds

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Ohio 4-H Center (05-06 capital request)	\$12.48M	State funds College and 4-H Development Funds
South Dorms Area Sewer – Separation/ Drainage Improvements (07-08 capital request)	\$0.80M	2007 bond proceeds
Wright Center of Innovation – MacQuigg Laboratory Rooms 448 and 448A (03-04 capital request)	\$0.08M	State funds

WHEREAS in accordance with the attached materials, the University desires to enter into a construction management contract for the following project:

Ohio 4-H Center (05-06 capital request)	\$12.48	State funds College and 4-H Development Funds
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*Parentheses indicates the biennial capital request or other action by the Board of Trustees to authorize the capital project; renovation projects funded by internal office or departmental funds that are noted as "N/A" have not had separate capital project authorization because of their smaller size.

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to enter into feasibility study, design, construction, and construction management contracts, as indicated, for the projects listed above in accordance with established University and State of Ohio procedures, with all actions to be reported to the Board at the appropriate time.

(See Appendix XXVIII for background information and maps, page 691.)

EASEMENTS

Resolution No. 2006-76

CITY OF WOOSTER, OHIO OHIO AGRICULTURAL RESEARCH AND DEVELOPMENT CENTER WOOSTER, OHIO

Synopsis: Authorization to renew two easements to the City of Wooster to permit a water line and sewer line to and through the Ohio Agricultural Research and Development Center, Wooster, Ohio, is proposed.

WHEREAS the City of Wooster has requested renewal of an easement over a strip of land twenty feet wide by 5,062.5 feet long for an existing sewer line and an easement over a strip of land fifteen feet wide by 3,375 feet for an existing water line; both easements for a term of 25 years to continue sewer and water utility service to Ohio Agricultural Research and Development Center, Wooster, Ohio; and

WHEREAS the appropriate University offices have determined that the granting of these easements is in the best interest of the University:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to approve and the Ohio Department of Administrative Services be authorized to process appropriate documents and

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grant these easements to the City of Wooster upon such terms and conditions as are in the best interest of the University.

(See Appendix XXIX for map, page 719.)

**ANNEXATION OF REAL PROPERTY
TO THE CITY OF WOOSTER**

Resolution No. 2006-77

495 ACRES IN WOOSTER TOWNSHIP, WAYNE COUNTY, OHIO

Synopsis: Approval of the annexation of approximately 495 acres of University property in Wayne County to the City of Wooster, Ohio, is proposed.

WHEREAS The Ohio State University owns approximately 3,000 acres of improved and unimproved real property in Wayne County for the use of the Ohio Agricultural Research and Development Center and the Agricultural Technical Institute, including approximately 495 acres adjacent to the City of Wooster in unincorporated Wooster Township; and

WHEREAS sewer and water services, which can be provided by the City of Wooster, are vital to the future development of this property for OARDC and ATI and the new BioHio Research Park, and as provided in the Ohio Constitution, the City of Wooster has discretion to determine whether, and under what terms, to extend such services to users outside the municipality; and

WHEREAS the City of Wooster and the University have negotiated an agreement relative to this proposed annexation to benefit both the City and the University; and

WHEREAS the appropriate University offices have determined that annexation of this property to the City of Wooster is in the best interest of the University:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees of The Ohio State University strongly supports annexation of the 495 acres of real property in Wooster Township of Wayne County to the City of Wooster and urges the City of Wooster and the Board of Commissioners of Wayne County to approve this annexation; and

BE IT FURTHER RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized, on behalf of the University, to enter into an annexation agreement with the City of Wooster on terms and conditions deemed to be in the University's best interest and to develop and/or execute any other necessary legal instruments to provide for annexation of this property to the City of Wooster.

(See Appendix XXX for background information and map, page 721.)

Upon motion of Mr. McFerson, seconded by Judge Duncan, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Slane, McFerson, Borror, O'Dell, Hicks, Schottenstein, Judge Duncan, and Meses. Hendricks and Davidson.

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APPOINTMENT AND REAPPOINTMENT OF INVESTMENT MANAGERS

Resolution No. 2006-78

Synopsis: Approval of the Appointment and Reappointment of Investment Managers is proposed.

WHEREAS it is the policy of The Ohio State University to utilize the service of external Investment Managers to assist in the management of the University's Endowment Fund; and

WHEREAS the Investments Committee of the Board of Trustees periodically reviews the results obtained by the external Investment Managers and the amount of funds assigned to each of them; and

WHEREAS it is prudent investment policy to adjust the mix and amounts of money assigned to external Investment Managers as economic conditions and performance change; and

WHEREAS the number of external Investment Managers and the amount of funds assigned to them shall be determined by the Board of Trustees:

NOW THEREFORE

BE IT RESOLVED, That upon the recommendation of the Investments Committee of the Board of Trustees the following named external Investment Managers and the Office of the Treasurer shall be approved to manage Endowment Funds as follows:

	<u>Market Value</u> <u>As of 10/31/05</u>	<u>Changes</u>	<u>Revised</u> <u>Allocation</u>	
<u>Domestic Large Cap Equity</u>				
Fifth Third	\$36,109,724		\$36,109,724	
Huntington Value	\$35,267,845		\$35,267,845	
University Students	\$19,632,895		\$19,632,895	
Unallocated Equity	\$24,130,735		\$24,130,735	
State Street S&P 500 Index	<u>\$247,698,340</u>		<u>\$247,698,340</u>	
	\$362,839,539	0	\$362,839,539	21%
<u>Domestic Mid Cap Equity</u>				
Meeder 100	\$130,159,959	(\$40,000,000)	\$90,159,959	
Meeder Enhanced	0	\$40,000,000	\$40,000,000	
Nicholas Applegate	\$48,995,250		\$48,995,250	
State Street Extended Index	<u>\$85,459,253</u>		<u>\$85,459,253</u>	
	\$264,614,462	0	\$264,614,462	15%
<u>Domestic Small Cap Equity</u>				
Bernzott Capital Advisors	\$24,799,610		\$24,799,610	
Diamond Hill	0	\$10,000,000	\$10,000,000	
G.W. Capital, Inc.	\$10,649,629		\$10,649,629	
Hoover Investment Management	\$26,356,172		\$26,356,172	
Independence Investments	\$26,571,156		\$26,571,156	
Nicholas Applegate	\$75,759,026		\$75,759,026	
Opus Capital Management	\$26,028,291		\$26,028,291	
State Street Value Index	\$46,051,307		\$46,051,307	
State Street Russell 2000 Index	<u>\$28,795,231</u>	(\$10,000,000)	<u>\$18,795,231</u>	
	\$265,010,422	0	\$265,010,422	15%

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International Equity

BlackRock	\$25,000,000		\$25,000,000	
Freedom Capital Management	\$25,000,000		\$25,000,000	
Invesco	\$26,819,262	(\$13,000,000)	\$13,819,262	
Newgate Capital Management	\$10,000,000		\$10,000,000	
LSV Asset Management	\$25,000,000		\$25,000,000	
State Street Index	<u>\$73,543,870</u>	\$13,000,000	<u>\$86,543,870</u>	
	\$185,363,132	0	\$185,363,132	10%

Commitment		Revised
<u>As of 10/31/05</u>	<u>Changes</u>	<u>Allocation</u>

Venture Capital/Private Equity

CID Seed Fund	\$1,000,000		\$1,000,000	
Commonfund Capital Partners 1999	\$7,067,000		\$7,067,000	
Commonfund International Partners V	\$10,000,000		\$10,000,000	
Commonfund New Leaders	\$10,000,000		\$10,000,000	
Commonfund Private Equity Partners VI	\$10,000,000		\$10,000,000	
Commonfund Venture Partners VII	\$5,000,000		\$5,000,000	
EDF Ventures Seed Fund	\$1,000,000		\$1,000,000	
Fort Washington Private Equity IV	\$5,000,000		\$5,000,000	
Mesirow Capital Partners IX	\$5,000,000		\$5,000,000	
Mesirow Partnership Fund I	\$10,000,000		\$10,000,000	
Mesirow Partnership Fund III	\$5,000,000		\$5,000,000	
Reservoir Venture Partners	\$3,192,000		\$3,192,000	
Stonehenge Opportunity Fund II	0	\$5,000,000	\$5,000,000	
State Street Russell 2000 Index	<u>\$110,957,610</u>	(\$5,000,000)	<u>\$105,957,610</u>	
	\$183,216,610	0	\$183,216,610	10%

Market Value		Revised
<u>As of 10/31/05</u>	<u>Changes</u>	<u>Allocation</u>

Absolute Return Funds

Commonfund Investors	\$35,391,420	\$54,482,652	\$89,874,072	
Ramius Fund	\$33,797,458		\$33,797,458	
State Street Govt/Credit Index	<u>\$54,482,652</u>	<u>(\$54,482,652)</u>	<u>0</u>	
	\$123,671,530	0	\$123,671,530	7%

Real Estate

Campus Partners	\$24,970,908		\$24,970,908	
Don Scott Airport	\$23,389,000		\$23,389,000	
Miscellaneous	\$11,524,000		\$11,524,000	
State Street Wilshire REIT Index	<u>\$49,616,842</u>		<u>\$49,616,842</u>	
	\$109,500,750	0	\$109,500,750	6%

Domestic Fixed Income

Cypress Asset Management	\$24,913,433		\$24,913,433	
Hughes Capital Management	\$20,789,024		\$20,789,024	
Huntington Trust	\$42,385,138		\$42,385,138	
JP Morgan	\$21,403,490		\$21,403,490	
State Street Govt/Credit Index	<u>\$99,318,446</u>		<u>\$99,318,446</u>	
	\$208,809,531	0	\$208,809,531	12%

High Yield Fixed Income

Commonfund	\$31,434,342	(\$3,097,535)	\$28,336,807	
Delaware Investments	0	\$30,000,000	\$30,000,000	
Lehman Brothers	0	\$30,000,000	\$30,000,000	
State Street Govt/Credit Index	<u>\$56,902,465</u>	<u>(\$56,902,465)</u>	<u>0</u>	
	\$88,336,807	0	\$88,336,807	5%

December 2, 2005 meeting, Board of Trustees

International Fixed Income

Brandywine Asset Management	0	\$20,000,000	\$20,000,000	
JP Morgan Asset Management	0	\$20,000,000	\$20,000,000	
State Street World Govt Ex-US	<u>\$52,221,295</u>	<u>(\$40,000,000)</u>	<u>\$12,221,295</u>	
Index	\$52,221,295	0	\$52,221,295	3%

Upon motion of Mr. O'Dell, seconded by Mr. Borrer, the Board of Trustees adopted the foregoing resolution with seven affirmative votes, cast by Messrs. Slane, McFerson, Borrer, O'Dell, Hicks, Judge Duncan, and Ms. Hendricks, and two abstentions cast by Mrs. Davidson and Mr. Schottenstein.

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FACULTY LEADERS REPORTS

Provost Barbara R. Snyder:

We have two of our faculty leaders here with us today for their reports. Dr. T.K. Daniel, professor of Educational Policy and Leadership in the College of Education, is chair of the Faculty Council this year; and Dr. Chris Zacher, professor of English and director of the Humanities Institute from the College of Humanities, is the new secretary of the University Senate as of October 1, replacing Susan Fisher who served us for five years in that capacity.

Professor Philip T.K. Daniel:

Thank you for the opportunity to appear before you today. Chris and I will somewhat truncate our remarks given the interest in time.

As you are aware, the Faculty Council comprises the seventy faculty members of the University Senate and we represent the faculty in the nineteen colleges at the University. We are responsible for matters relating to academic and educational policy. Pursuant to this responsibility, we make recommendations to the committees of the Senate, as well as directly to the Senate itself. We play a guardian role as well, whereby those issues relating to academic and educational policy are vetted through our constituent body.

As faculty members, we meet with President Holbrook, Provost Snyder, and, of course, many other members of the administration. We believe the relationship is a positive one. We seek to be involved in all activities affecting academic and educational policy from idea to implementation. We have conducted ourselves in that way since the start of our collective leadership terms. As such, we have sought continued liaison with the administration and the start of a positive, long-term meeting-based relationship with you the members of the Board of Trustees. We invited Chairman Slane to our new Senate Orientation this past September, where he gave a wonderful presentation and we followed it up with meetings and lunches with other members of the Board. What we hope is that we can arrange an ongoing meeting schedule where we can share mutual goals and concerns.

As I said my comments are going to be somewhat truncated, but I do have some concerns. In mentioning those, I am reminded of a statement by Virgil who said, "non omnia possumus omnes" – not everybody can do everything. In other words, it is wise to continue to focus on the areas where we can have impact and make a real difference. We share with you a focus on priority areas under the Academic Plan. In addition, we want to emphasize support of good teaching on campus as well as research support for all

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segments of the faculty. We desire to strive to be the best. In fact, we desire to strive to be the best of the best but at the same time, maintaining our positive reputation as serving the people of Ohio as a land-grant institution and promoting diverse ethnic, gender, and cultural tapestry of this great University in this great state.

We are concerned about quality of life issues such as healthcare and other benefits before and after retirement. We are concerned about the evaluation of faculty, as well as the faculty evaluation of administrators. We are concerned about initiatives on campus that may well change the fabric of the institution through committees formed to address undergraduate and graduate education, selective investment, and targeted investment. We are deeply concerned about shared governance to which I mentioned above, participation in University decision-making within the two "I's" – idea to implementation.

We seem to find ourselves in an atmosphere of centralized decision-making when the culture of most great universities encourages highly decentralized decision making. Many of us see this as a possible challenge to academic freedom, one of the mainstay features of our University bylaws. We feel that it may be threatened in these days of post-Enron approaches to fiscal control and a development of corporate-based reporting procedures emphasizing top-down accountability. This is a wide ranging topic and one we look forward to addressing in this as well as less formal atmospheres with you in the coming weeks and months.

Professor Christian K. Zacher:

As Provost Snyder said, I am the new secretary of the University Senate. I was recommended for the position by the Senate Steering Committee and appointed to it by President Holbrook.

As you may know, Ohio State's current Senate was invented in 1972 in the wake of the turbulent 60s; previously the campus Senate was made up of only faculty. So in the 33 years since then -- which is almost as long as I have been here -- the Senate has been composed of representatives from not only the faculty but also the administration and the student bodies, undergraduate, graduate and professional. Some of us and some other universities prefer faculty only assemblies and some prefer our kind.

I am still learning my job, but what I do know so far about this half-time position -- and as Provost Snyder mentioned I spend the other half of my time directing our Humanities Institute -- is it is the clerical and janitorial work that is required in any organization. The more engaging part of it is contributing to what Professor Daniel has referred to as shared governance. The interlocking and overlapping responsibilities that administrators, faculty and students have for the University's academic success. These three constituencies have equal interest in the University and my job, as I am coming to learn it, is to stand at this three-way intersection and try to make sure these groups are equally attended to. I come from and expect to return to the faculty. However, my job description says that I am an administrator and I know that I always try to be a student. I think that I am fairly well-equipped for the job, even if I do show bias toward faculty interests which seems to me inevitable.

In addition, having been a department chair, an associate dean, and twice now a center director while all the time remaining a faculty member, I think I have a growing realization that the campus community must keep on studying how to live with our two parallel organizational systems that are sometimes compatible and sometimes not. One that is academic which

December 2, 2005 meeting, Board of Trustees

draws a line from faculty members to their chairs, deans, and the provost, the president, and this Board; and the other the political governance system which draws a line from elected college faculty and student representatives through their leaders and the Senate to central administration and the Board. Figuring out how these two systems can best interact can be as hard as figuring out just when a faculty member turns into an administrator.

My long-term aims in the secretary's job, like those of my colleague here, are to further the work of the University by helping the Senate and all of its representatives do their business and to help them speak the same language even when they sometimes speak different dialects. In the shorter term, I am eager to help the community do its best to address these significant recommendations that T.K. and Barbara Snyder have mentioned and that are hanging in Barbara Snyder's oak tree – namely, the current reviews of undergraduate and graduate education, the hopes for improved support for our faculty's careers, and these important plans for targeted investment. Thank you.

Mr. Slane:

Thank you very much, any questions for the faculty leaders? We are having lunch with them so we can put them on the hot seat at lunch time. Thank you, professors.

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Mr. Slane:

In a moment we will be taking a roll call vote to go into Executive Session for the purpose of dealing with legal matters; that vote will conclude all formal Board action for the day beyond adjourning the Board meeting after the Executive Session.

After the vote to go into Executive Session, we shall take a recess for lunch before beginning that session. For those who may not wish to stay until the Board completes its Executive Session, I remind you that the next meeting of the Board will take place on Wednesday, February 1, 2006, at the Longaberger Alumni House.

I hereby move that the Board recess into Executive Session for the purpose of consulting with legal counsel regarding pending or imminent litigation.

Upon motion of Mr. Slane, seconded by Ms. Hendricks, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by Messrs. Slane, McFerson, Borrer, O'Dell, Hicks, Schottenstein, Judge Duncan, and Meses. Hendricks and Davidson.

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Thereupon the Board adjourned to meet Wednesday, February 1, 2006, at The Ohio State University, Longaberger Alumni House, Columbus, Ohio.

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Attest:

Daniel M. Slane
Chairman

David O. Frantz
Secretary

**THE ACADEMIC PLAN,
ACADEMIC PRIORITIES
AND ACADEMIC EXCELLENCE**

Academic Priorities

- Targeted investments in excellence
- Alignment of funding with quality in graduate education
- University-wide review of undergraduate education

October 2005

**Academic Plan
2005 Update**

OSU on the move

- *U.S. News and World Report* named us the state's best public university and one of the nation's top-ranked public institutions
- Hired 60 faculty members at senior rank
- Led country in number of fellows of the AAAS
- NSF ranks us among the nation's top 10 public research universities
- Top-quality research space on campus is expanding
- Established an Office of Undergraduate Research
- Earmarked \$66 million in financial aid
- Intensified efforts to recruit minority students
- For the 11th consecutive year, incoming freshmen were the best prepared in university history
- Freshman retention rate is now at 89.7 percent

Academic Plan – goal is that Ohio State become the premier public land-grant research university in the nation

Targeted Investment Initiative

- Top-flight programs needed in English, economics, chemistry, and psychology
- Primary criteria for college plans
 - World-wide excellence
 - Impact on university's academic stature
- \$50M in central funding matched by funds from target units for total investment of \$100M
- Colleges implement their plans irrespective of central funding
- Presentation of college plans on January 17th
- Evaluation phase completed and investment decisions announced by end of spring quarter
- Funds should become available by July 1, 2006

State of our graduate programs

- OSU lags behind in Ph.D. and Master's degree graduates
- Doctoral programs differ considerably in quality
- Current fiscal principles do not support doctoral program quality

Freeman Committee Findings

- Each graduate credit hour generates the same subsidy
- No central control of graduate student numbers or quality
- Financial incentives support strong and weak units equally
- Total doctoral state subsidy is fixed
- Same amount of money spread more thinly across programs

Recommendations

- Overhaul fiscal model for supporting doctoral education
- New internal funding formula based more directly on quality than on credit hours
- Assess doctoral programs on a regular cycle

Beck Committee Report – Part 1 *(structure of Graduate School)*

- Identified no compelling reason to alter our present structural arrangement
- Next step, launch a nationwide search for a new dean of the Graduate School
- Committee will continue to review the functions of the Graduate School

Leadership Agenda

- Providing all our students with “distinctive educational experiences and opportunities”

McHale Committee Findings

- GEC is out of step with today's better-prepared student body
- GEC doesn't lead to a coherent educational experience

Recommendations

- Encourage minors and double majors
- Institute Freshman Clusters
- 25% decrease in the number of credit hours in the GEC
- Reduce the minimum credit hours required for graduation from the current 191 to 180

Next Steps

- Submission of comments through March
- Formal processes with University Senate, through Council on Academic Affairs, and other bodies
- Senate action in November, 2006

Academic Priorities

- Targeted investments in excellence
- Alignment of funding with quality in graduate education
- University-wide review of undergraduate education



930 Kinnear Road - Heavy Duty Dynamometer Control

315-2005-1000

Requesting Agency(s): CENTER FOR AUTOMOTIVE RESEARCH

Location(s): Kinnear Road, 930

Gross Sq. Ft. 38,172 **Age:** 1961

Description:

This project includes an upgrade of the electrical system to provide connection to a heavy duty dynamometer control and an outdoor fence enclosure of related research equipment at 930 Kinnear Road for the Center for Automotive Research.

Project Information:

Formerly known as 50700-R050100

Issues:

How does this project advance the Academic Plan? These infrastructure upgrades are necessary to support the latest technology and equipment used by faculty, staff and students, and will enable the College to continue their standing as a leader in automotive research.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special limitations/risks: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
BOR Action Fund	\$70,421.00	\$70,421.00				
Earnings-Engineering	\$70,421.00	\$70,421.00				
Total:	\$140,842.00	\$140,842.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$140,842.00	12/02/2005		
CONSTRUCTION				
Construction Start		04/02/2006		
Completion		08/31/2006		

Project Team:

Project Manager: Nikolina Sevis (sevis.2@osu.edu)

Project Coordinator: Leeanne Chandler (chandler.63@osu.edu)

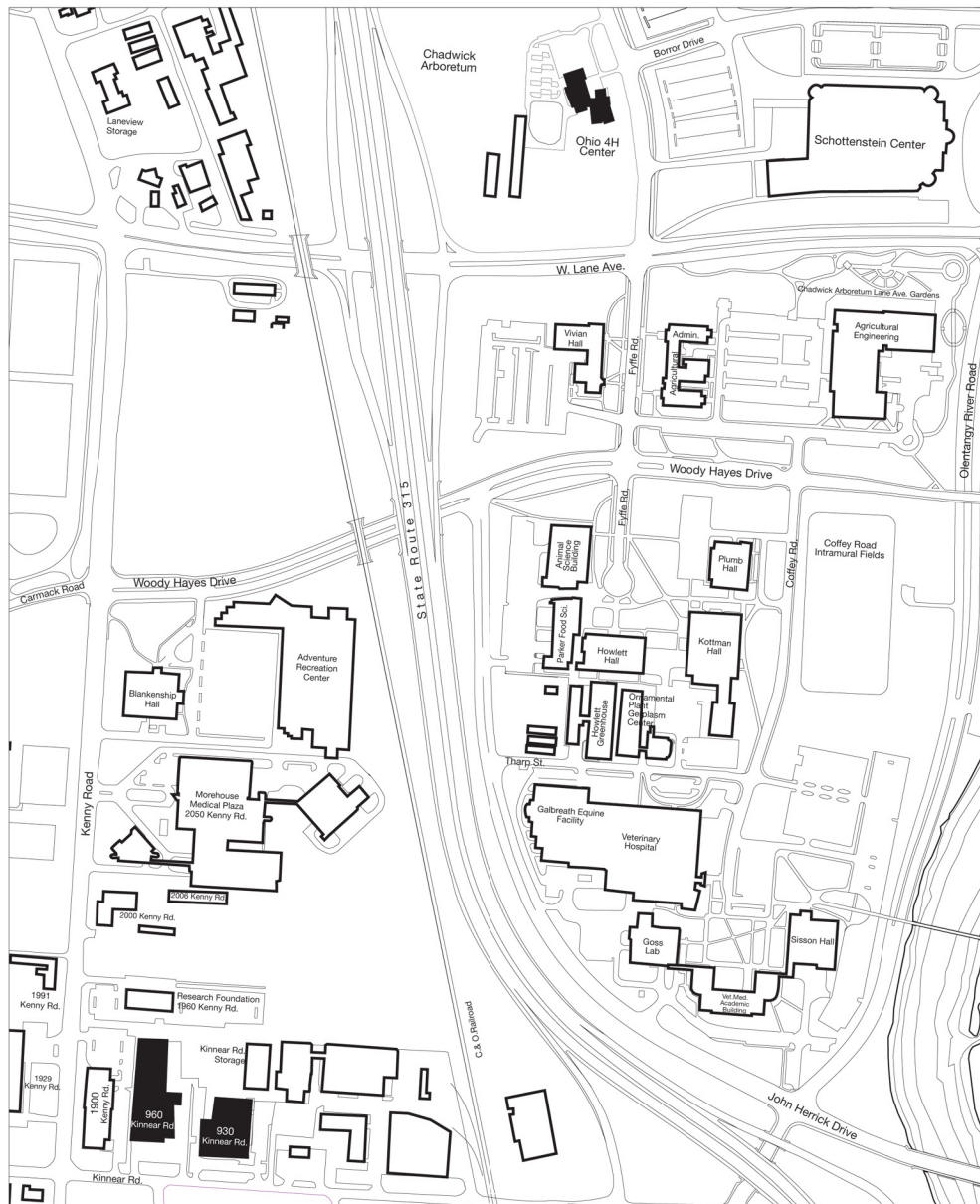
Project Assistant: Mikki Reese (reese.153@osu.edu)

Field Coordinator: Is Unassigned

Facility Planner: Is Unassigned

West Area Projects

- 930 Kinnear Road – Heavy Duty Dynamometer Control
- 960 Kinnear Road – IT and Service Center Relocation
- Ohio 4-H Center



Office of Business and Finance / Board of Trustees Meeting

December 2, 2005

North





Aeronautical and Astronautical Research Laboratory Addition

315-2005-999

Requesting Agency(s): AEROSPACE ENGINEERING & AVIATION

Location(s): Aero & Astronautical Research Lab

Gross Sq. Ft. 44,221 **Age:** 1966

Description:

This project includes a 3,600 gross square foot addition to the west end of the Aeronautical and Astronautical Research Laboratory. This will enable the College of Engineering to hire a leading researcher in gas turbines.

Project Information:

Issues:

How does this project advance the Academic Plan? The addition of two gas turbine research laboratories will support the research for a new faculty position and graduate positions within the College of Engineering. The project will greatly enhance the research capability of the College of Engineering in the gas turbine field.

Outstanding Funding Issues: A Business Plan for this project must be approved by the Office of Business and Finance.

Timing Issues: It is expected that the researcher will join the University in June 2006.

"Ripple effects" of the project: The project site does not have an impact on the Airport. The research in the Aeronautical and Astronautical Research Laboratory is not related to the airport functions and does not encroach on the airport property or air space.

Special limitations/risks: The Airport Director, has been consulted on the proposed addition and has no objections. The proposed research does not add to the noise or emissions at this site.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Development-Engineering	\$442,380.00	\$442,380.00				
Total:	\$442,380.00	\$442,380.00				

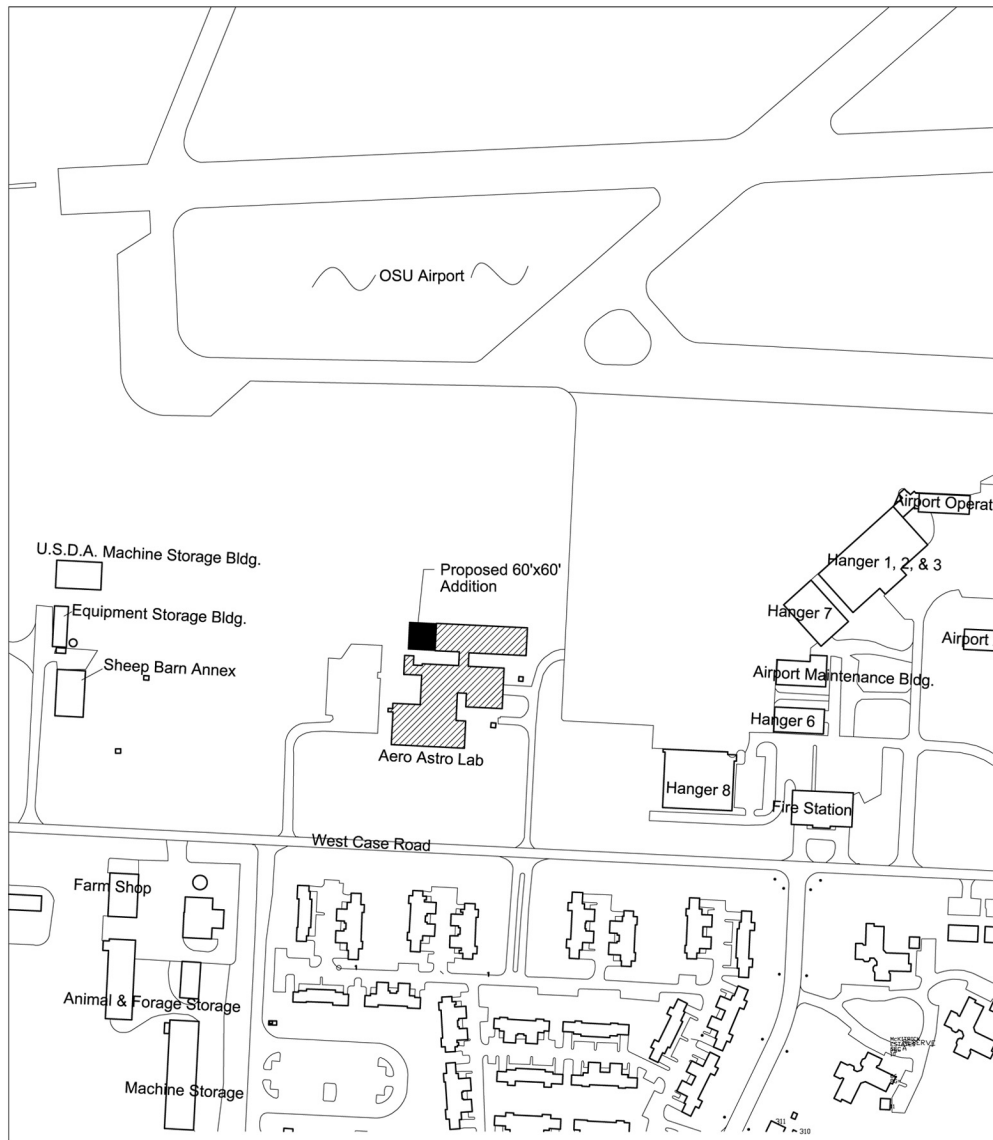
Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$442,380.00	12/02/2005		
CONSTRUCTION				
Construction Start		08/14/2006		
Completion		02/28/2007		

Project Team:

Project Manager: Craig Henry (henry.194@osu.edu)
Project Coordinator: Leanne Chandler (chandler.63@osu.edu)
Project Assistant: Mikki Reese (reese.153@osu.edu)

Field Coordinator: Is Unassigned
Facility Planner: Is Unassigned

Aeronautical and Astronautical Research Laboratory Addition



Office of Business and Finance / Board of Trustees Meeting

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James Cancer Hospital - Elevator Upgrade

50700-R044564

Requesting Agency(s): CANCER HOSPITAL & RESEARCH INSTITUTE

Location(s): James Cancer Hosp & Solove Res Inst

Gross Sq. Ft.265,423 Age: 1990

Description:

This project will consist of a major elevator modernization in the James Cancer Hospital. The project will include the modernization and upgrade of three patient and staff elevators; the renovation of the equipment room; as well as upgrades to the electrical, plumbing and fire suppression systems.

Project Information:

Issues:

How does this project advance the Academic Plan? Upgrading the elevators and associated infrastructure will enhance patient services at the James Cancer Hospital.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special limitations/risks: Special attention to project safety and building function will be essential since this building will be fully operational during the elevator upgrades. Two elevator cars are required to be fully operational 24 hours per day, seven days per week for the duration of the project.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Auxiliaries-James Cancer Hospital	\$667,400.00	\$667,400.00				
Total:	\$667,400.00	\$667,400.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
6540 Received by OFP				11/01/2004
6540 Assigned to Project				11/15/2004
Arch/Engr Approved by BoT	\$667,400.00	12/02/2005		
CONSTRUCTION				
Construction Start		08/01/2006		
Completion		05/31/2007		

Project Team:

Project Manager: Jack Bargaheiser (bargaheiser.2@osu.edu)
Project Coordinator: Curt Handschug (handschug.1@osu.edu)
Project Assistant: Patricia Berger (berger.58@osu.edu)

Field Coordinator: Is Unassigned
Facility Planner: Is Unassigned



Kennedy Commons Roof Replacement

315-2005-1002

Requesting Agency(s): STUDENT AFFAIRS, OFFICE OF

Location(s): Kennedy Commons, June L

Gross Sq. Ft. 37,233 Age: 1939

Description:

This project will replace the existing slate, copper and built-up roof system with equivalent new roofing materials. It will also revise existing copings and counterflashing and provide for fall protection (28,000 square feet).

Project Information:

Formerly Project #50700-R050105

Issues:

How does this project advance the Academic Plan? Replacement of the roof on this building will enhance the quality of Kennedy Commons to better serve faculty, staff and students.

Outstanding Funding Issues: None

Timing Issues: The condition of the existing roof has deteriorated substantially, therefore, planning and construction of the new roof needs to occur as soon as possible.

"Ripple effects" of the project: None

Special limitations/risks: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Univ. Bond Proceeds	\$1,600,000.00	\$1,600,000.00				
Total:	\$1,600,000.00	\$1,600,000.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$1,600,000.00	12/02/2005		
CONSTRUCTION				
Construction Start		06/01/2006		
Completion		10/15/2006		

Project Team:

Project Manager: Scott Conlon (conlon.1@osu.edu)
Project Coordinator: Karen Cogley (cogley.1@osu.edu)
Project Assistant: Lisa Baldwin (baldwin.10@osu.edu)

Field Coordinator: Is Unassigned
Facility Planner: Is Unassigned



OARDC - Interior Lighting Upgrades Phase II

315-2005-969

Requesting Agency(s): OHIO AGRIC RESEARCH & DEVELOPMENT CTR

Location(s): Gerlaugh Hall

Gross Sq. Ft.47,119 Age: 1966

Location(s): Williams Hall

Gross Sq. Ft.52,582 Age: 1957

Description:

This project will replace the existing incandescent and fluorescent lighting with new energy efficient T-8 fluorescent fixtures in Gerlaugh Hall and Williams Hall on the OARDC campus. The replacements of these fixtures is expected to provide a savings in electrical power consumption for OARDC.

Project Information:

Project will be designed in-house by OARDC personnel.

Issues:

How does this project advance the Academic Plan? Project will allow for a more efficient use of University resources and energy.

Outstanding Funding Issues: None

Timing Issues: Speedy approval and construction will maximize long term energy conservation and save the University operating costs.

"Ripple effects" of the project: None

Special limitations/risks: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
HB675 OARDC Supplemental	\$2,195.12	\$24,827.12				
Renov						
HB16 OARDC Basic	\$85,000.00	\$85,000.00				
Renovation						
Total:	\$87,195.12	\$109,827.12				

Schedule:

	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$109,827.12	12/02/2005		
DESIGN				
Construction Document Approval (Combined SD, DD and CD)		01/16/2006		
CONSTRUCTION				
Construction Start		03/03/2006		
Completion		06/01/2006		

Project Team:

Project Manager: Marjory Trishman (trishman.2@osu.edu)
Project Coordinator: Andrea Cuthbert (thimmes.5@osu.edu)
Project Assistant: Lisa Baldwin (baldwin.10@osu.edu)

Field Coordinator: Is Unassigned
Facility Planner: Is Unassigned



OARDC - Life Safety System Upgrades

315-2003-968

Requesting Agency(s): OARDC-BUSINESS OFFICE

Location(s): Research Services Building	Gross Sq. Ft.31,935 Age: 1987
Location(s): Administration Building	Gross Sq. Ft.31,598 Age: 1895
Location(s): Gerlaugh Hall	Gross Sq. Ft.47,119 Age: 1966
Location(s): Selby Hall	Gross Sq. Ft.70,292 Age: 1972
Location(s): Williams Hall	Gross Sq. Ft.52,582 Age: 1957

Description:
This project will include the addition or renovation of the fire alarm systems, emergency lighting systems, chemical fume hoods, and emergency generator systems in the Administration Building, the Research Services Building, Gerlaugh Hall, Selby Hall and Williams Hall, as well as elevator upgrades in Gerlaugh Hall and Williams Hall on the OARDC campus.

Project Information:
The project budget increased as a result of decisions by the University to combine three previously separate projects into one project in order to gain efficiencies.

Issues:
How does this project advance the Academic Plan? The project will provide a safer physical environment for our research staff and their research, as well as improving and protecting the physical conditions of the University facilities.

Outstanding Funding Issues: None
Timing Issues: For maximum safety of our research faculty and staff, improving the Life Safety conditions of these office and laboratory spaces should be implemented as swiftly as possible.
"Ripple effects" of the project: None

Special limitations/risks: None

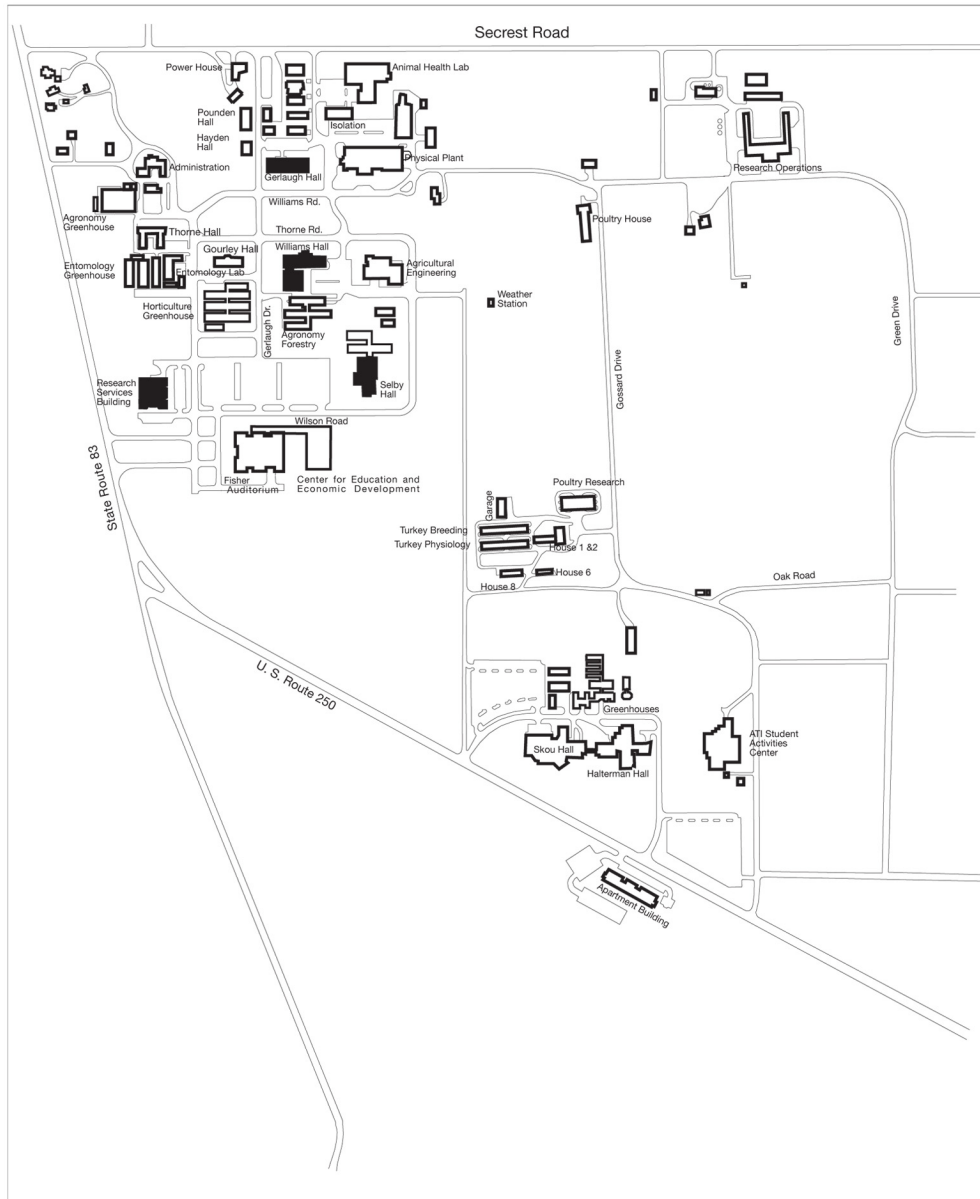
Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
HB675 OARDC Supplemental Renov	\$440,000.00	\$340,000.00				
HB16 OARDC Basic Renovation	\$200,000.00	\$630,000.00				
Total:	\$640,000.00	\$970,000.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT		12/02/2005		
CONSTRUCTION				
Construction Start		05/01/2007		
Completion		02/01/2008		

Project Team:
Project Manager: Marjory Trishman (trishman.2@osu.edu)
Project Coordinator: Andrea Cuthbert (thimmes.5@osu.edu)
Project Assistant: Milki Reese (reese.153@osu.edu)
Field Coordinator: Is Unassigned
Facility Planner: Is Unassigned

OARDC Projects

- OARDC - Interior Lighting Upgrades Phase II (Gerlaugh Hall & Williams Hall)
- OARDC - Life Safety System Upgrades (Research Services Building, Gerlaugh Hall, Shelby Hall & Williams Hall)



Office of Business and Finance / Board of Trustees Meeting

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North





University Hospitals East - Endoscopy and Digestive Health Renovation

315-2005-1001

Requesting Agency(s): UNIVERSITY HOSPITALS EAST

Location(s): University Hospitals East

Gross Sq. Ft.465,711 Age: 1966

Description:

This project will renovate approximately 10,000 square feet on the north side of University Hospitals East Emergency Room. The renovation of this area will create three endoscopy suites, one procedure room, a scope processing area, a pre-procedure and post-procedure area, and support areas.

Project Information:

Issues:

How does this project advance the Academic Plan? Renovation of the Emergency Room at University Hospitals East will provide current facilities with the latest medical and technological advances. The additional space will expand the Hospital's ability to serve both the academic interest and provide state-of-the-art facilities for patient care offered to the surrounding community.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special limitations/risks: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Auxiliaries-University Hospitals	\$1,364,000.00	\$1,364,000.00				
Total:	\$1,364,000.00	\$1,364,000.00				

Schedule:

	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$1,364,000.00	12/02/2005		
DESIGN				
Schematic Design Approval		01/31/2006		
Design Dev Document Approval		03/15/2006		
Construction Document Approval		04/14/2006		
CONSTRUCTION				
Construction Start		06/01/2006		
Completion		10/31/2006		

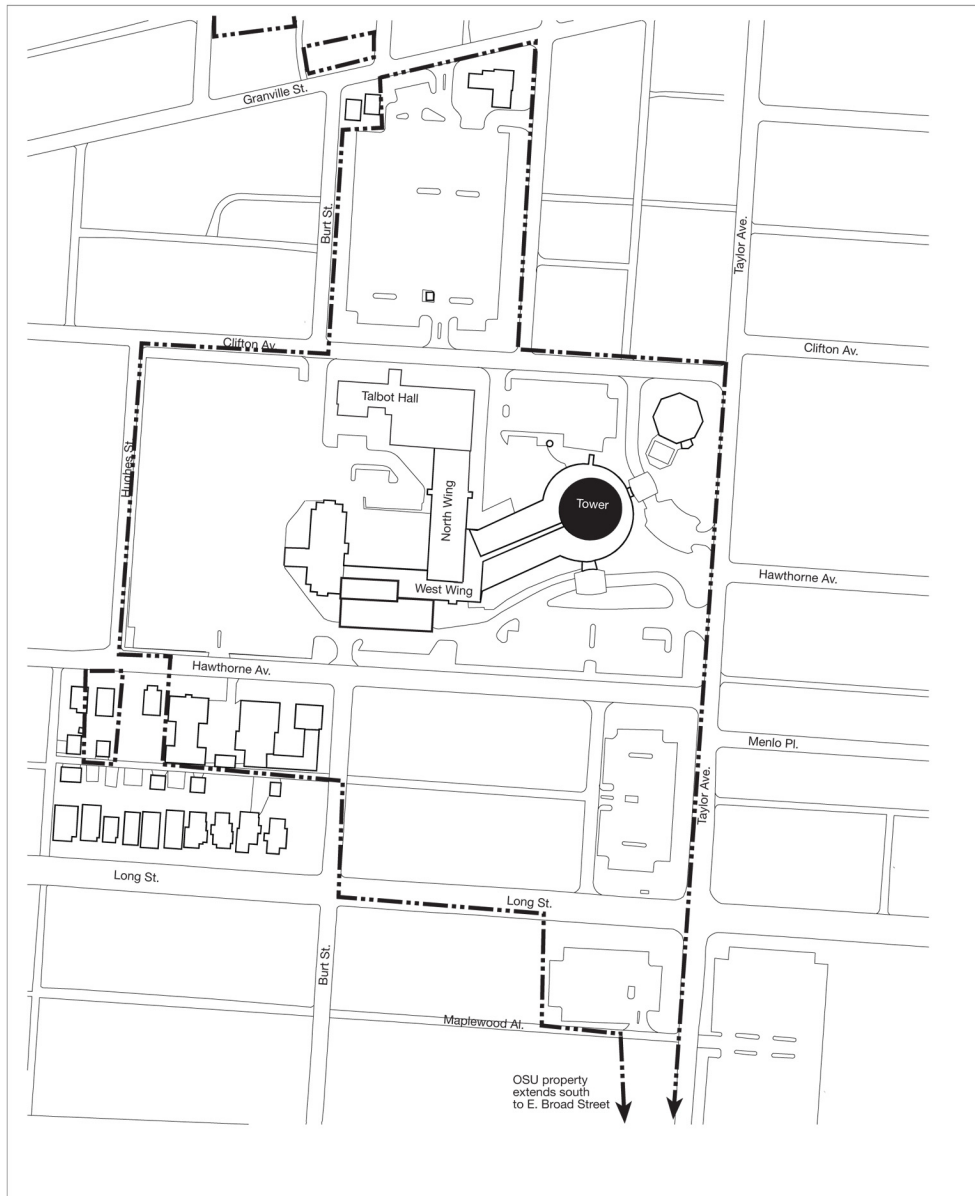
Project Team:

Project Manager: Lance Timmons (timmons.19@osu.edu)
Project Coordinator: Curt Handschug (handschug.1@osu.edu)
Project Assistant: Lisa Baldwin (baldwin.10@osu.edu)

Field Coordinator: Is Unassigned
Facility Planner: Is Unassigned

University Hospitals East Projects

- University Hospitals East - Endoscopy and Digestive Health Renovation



Office of Business and Finance / Board of Trustees Meeting

December 2, 2005

North





Women's Softball Stadium

315-2005-998

Requesting Agency(s): ATHLETICS

Location(s): See Project Information

Gross Sq. Ft.0 Age:

Description:

This project will construct a softball stadium for varsity women's athletics with seating for 1,500-2,000 spectators. The stadium will be located between the Woody Hayes Training Center and the Jesse Owens Track Stadium.

Project Information:

Formerly Project #50700-R050097

Issues:

How does this project advance the Academic Plan? Construction of a new Women's Softball Stadium will provide up-to-date facilities for student athletes, will provide compliance with the NCAA Title IX program, and will enrich the student experience by providing a wider variety of venues for entertainment.

Outstanding Funding Issues: None

Timing Issues: Construction must occur from mid-summer to early the following spring, during the off-season.

"Ripple effects" of the project: None

Special limitations/risks: Project must be completed by the start of the 2008 softball season.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Development-Athletics	\$2,517,673.00	\$2,821,055.00				
Total:	\$2,517,673.00	\$2,821,055.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
6540 Received by OFP				09/01/2005
Arch/Engr Approved by BoT	\$2,821,055.00	12/02/2005		
CONSTRUCTION				
Construction Start		06/15/2007		
Completion		03/15/2008		

Project Team:

Project Manager: Dave Chapman (chapman.123@osu.edu)
Project Coordinator: Andrea Cuthbert (thimmes.5@osu.edu)
Project Assistant: Lisa Baldwin (baldwin.10@osu.edu)

Field Coordinator: Is Unassigned
Facility Planner: Is Unassigned



960 Kinnear Road - IT and Service Center Relocation
315-2004-940

Requesting Agency(s): STUDENT AFFAIRS, OFFICE OF

Location(s): Kinnear Road, 960 Gross Sq. Ft.42,415 Age: 1954

Description:

This project will redesign existing office space at 960 Kinnear Road to accommodate the Student Affairs Office of Information Technology and 24-Hour Service Center. The department currently occupies space on the first, sixth and eleventh floors of Lincoln Tower. The move to 960 Kinnear Road will be the first of a series of moves required to relocate offices out of Lincoln Tower in preparation for returning the space to resident rooms.

Project Information:

Formerly Project #50700-R040035.

The project budget increased due to an increase in scope which includes design and construction of a Maintenance Utility Area. Other factors that contributed to the project budget increase were upgrades to the fire alarm systems to satisfy code requirements.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Auxiliaries-Student	\$0.00	\$0.00				
Affairs						
Univ. Bond Proceeds	\$1,000,000.00	\$1,100,000.00				
Total:	\$1,000,000.00	\$1,100,000.00				

Schedule:

	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$1,000,000.00	11/05/2004		12/03/2004
Arch/Engr Advertisement (Columbus Dispatch)				02/07/2005
Bidding Approved BoT	\$1,100,000.00	12/02/2005		
DESIGN				
Design Dev Document Approval (SD/DD Combined)				08/01/2005
Arch/Engr Contract		09/30/2005	11/02/2005	
Construction Document Approval		09/30/2005	11/10/2005	
CONSTRUCTION				
Construction Start		08/08/2005	02/09/2006	
Completion		12/09/2006	06/07/2006	

Project Team:

Project Manager: Nikolina Sevis (sevis.2@osu.edu)
Project Coordinator: Leanne Chandler (chandler.63@osu.edu)
Project Assistant: Jean Frey (frey.2@osu.edu)

Field Coordinator: Is Unassigned
Facility Planner: Is Unassigned



Bradley and Paterson Halls Restroom Renovations

315-2004-935

Requesting Agency(s): STUDENT AFFAIRS, OFFICE OF

Location(s): Bradley Hall, Carolyn

Gross Sq. Ft. 68,507 **Age:** 1954

Location(s): Paterson Hall, Alma Wacker

Gross Sq. Ft. 61,276 **Age:** 1954

Description:

This project will renovate the corridor restrooms in Bradley and Paterson Halls. The work will include renovations to the plumbing, electrical, and HVAC systems, as well as cosmetic upgrades to the walls, floors and ceilings.

Project Information:

Formerly Project #50700-R040013

The project budget has increased due to user scope changes; additional mechanical and electrical design; the need for phased construction over two summer quarters; hazardous material abatement; and labor premiums due to an accelerated construction schedule required to ensure occupancy for the start of autumn quarter. The restroom renovations to Bradley and Paterson Halls were originally budgeted to renovate a shared restroom configuration, but were changed to private use configuration in order to improve the quality of student residence life.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Auxiliaries-Student Affairs	\$1,200,000.00	\$0.00				
Univ. Bond Proceeds	\$0.00	\$3,158,961.00				
Total:	\$1,200,000.00	\$3,158,961.00				

Schedule:

	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$1,200,000.00	11/05/2004		11/05/2004
Arch/Engr Advertisement (Columbus Dispatch)				02/16/2005
Bidding Approved BoT	\$3,158,961.00	12/02/2005		
DESIGN				
Arch/Engr Contract		06/30/2005		06/16/2005
Schematic Design Approval		08/01/2005		08/19/2005
Design Dev Document Approval		08/29/2005	09/23/2005	09/28/2005
Construction Document Approval		11/23/2005	11/15/2005	
BIDDING				
Bid Opening		01/05/2006		
CONSTRUCTION				
Award of Contracts		03/31/2006		
Construction Start		06/13/2005	06/01/2006	
Completion		09/08/2006	09/15/2007	

Project Team:

Project Manager: Nikolina Sevis (sevis.2@osu.edu)
Project Coordinator: Leeanne Chandler (chandler.63@osu.edu)
Project Assistant: Mikki Reese (reese.153@osu.edu)

Field Coordinator: Is Unassigned
Facility Planner: Is Unassigned



Campus Grounds - South Dorms Site Improvements

315-2003-917

Requesting Agency(s): FACILITIES OPERATIONS AND DEVELOPMENT

Location(s): Unidentified Mall,Plaza,Green-Col. Gross Sq. Ft.0 Age:

Description:

This project will enhance the living and learning environment of the students. Work includes development of a sub-district plan and implementation plans. The implementation plans will provide for improvements of pavements, landscaping, and site furnishings, as well as some storm sewer work. Area to be treated is the east portion of the south dorms area (Stradley Hall, Park Hall, Smith Hall, Steeb Hall and Baker Hall).

Project Information:

The project budget increased due to the inclusion of some storm sewer work in the area.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Auxiliaries-Student	\$175,000.00	\$0.00				
Affairs						
HB675 Columbus Basic	\$1,000,000.00	\$1,000,000.00				
Renovation						
2003 Bond Issue	\$0.00	\$0.00				
2005 Bond Issue	\$0.00	\$175,000.00				
2007 Bond Issue	\$0.00	\$80,000.00				
Total:	\$1,175,000.00	\$1,255,000.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Advertisement (Oh Reg #115 255s due 03/)		03/03/2003		03/03/2003
Arch/Engr Approved by BoT	\$1,175,000.00	02/07/2004		02/06/2004
Bidding Approved BoT	\$1,225,000.00	02/05/2005	12/02/2005	
DESIGN				
Arch/Engr Contract		11/30/2003	10/11/2004	06/17/2004
Schematic Design Approval		05/01/2004	01/10/2005	01/10/2005
Design Dev Document Approval		09/01/2004	02/10/2005	02/10/2005
Construction Document Approval		12/01/2004	11/30/2005	
BIDDING				
Bid Opening		03/08/2004	02/06/2006	
CONSTRUCTION				
Award of Contracts		04/01/2005	05/08/2006	
Construction Start		06/21/2004	06/12/2006	
Completion		09/20/2004	09/11/2006	

Project Team:

Project Manager: Stephen Volkmann (volkmann.4@osu.edu)
Project Coordinator: Karen Cogley (cogley.1@osu.edu)
Project Assistant: Lisa Baldwin (baldwin.10@osu.edu)

Field Coordinator: Glenn Gerhart (gerhart.1@osu.edu)
Facility Planner: Is Unassigned



Clinical Space Reorganization - Interventional Radiology Renovation
315-2001-911-21

Requesting Agency(s): UNIVERSITY HOSPITALS

Location(s): Doan Hall, Charles Austin	Gross Sq. Ft.669,869 Age: 1951
Location(s): Rhodes Hall-University Hospital	Gross Sq. Ft.510,587 Age: 1979

Description:

This project will renovate approximately 11,225 square feet of the existing procedure room suite including office space, support areas, storage, and the respiratory therapy area. To be included in this project are two new angiography procedure rooms and upgraded equipment. This project will also provide for the consolidation of the storage and equipment room, an expanded support core, new physicians' reading accommodations, and a seven bed recovery suite.

Project Information:

This project will be completed in three phases. This project will bid in conjunction with the Clinical Space Reorganization - IR/MIS Infrastructure project.

The project budget has increased due to design modifications of the mechanical equipment in conjunction with the revised location and routing of the HVAC systems. Additionally, phasing the construction of the project in order to maintain the required continuous operations of the Radiology Department contributed to the project budget increase.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Auxiliaries-University Hospitals	\$1,974,014.00	\$2,547,825.00				
Total:	\$1,974,014.00	\$2,547,825.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT (\$20-25 million projects)				06/29/2001
Bidding Approved BoT	\$2,547,825.00	12/02/2005		
DESIGN				
Arch/Engr Contract				04/03/2002
Schematic Design Approval				03/18/2005
Design Dev Document Approval		08/31/2005		07/12/2005
Construction Document Approval		12/27/2005		
BIDDING				
Bid Opening		02/03/2006		
CONSTRUCTION				
Construction Start		04/04/2006		
Completion		11/18/2006		

Project Team:

Project Manager: Paul Lenz (lenz.3@osu.edu)	Field Coordinator: Is Unassigned
Project Coordinator: Curt Handschug (handschug.1@osu.edu)	Facility Planner: Is Unassigned
Project Assistant: Patricia Berger (berger.58@osu.edu)	



Clinical Space Reorganization - Rhodes Hall Rooms S206 and S212
315-2001-911-27

Requesting Agency(s): UNIVERSITY HOSPITALS

Location(s): Rhodes Hall-University Hospital Gross Sq. Ft.510,587 Age: 1979

Description:

This project will renovate rooms S206 and S212 in Rhodes Hall in preparation for the installation of new radiographic and fluoroscopic equipment. The existing equipment has exceeded its useful life and has become outdated. Both rooms will receive cosmetic upgrades and infrastructure upgrades necessary to support the new equipment.

Project Information:

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Auxiliaries-University Hospitals	\$93,900.00	\$93,900.00				
Total:	\$93,900.00	\$93,900.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT (\$20-25 Million Project)		06/29/2001		06/29/2001
Bidding Approved BoT	\$93,900.00	12/02/2005		
DESIGN				
Arch/Engr Contract		04/03/2002		04/03/2002
Schematic Design Approval				10/25/2005
Construction Document Approval		11/08/2005		
Design Dev Document Approval		11/08/2005		
CONSTRUCTION				
Construction Start		12/12/2005		
Completion		01/31/2006		

Project Team:

Project Manager: Paul Lenz (lenz.3@osu.edu)	Field Coordinator: Is Unassigned
Project Coordinator: Curt Handschug (handschug.1@osu.edu)	Facility Planner: Is Unassigned
Project Assistant: Patricia Berger (berger.58@osu.edu)	



Clinical Space Reorganization - Rhodes Hall IR/MIS Infrastructure

315-2001-911-28

Requesting Agency(s): UNIVERSITY HOSPITALS

Location(s): Rhodes Hall-University Hospital

Gross Sq. Ft. 510,587 **Age:** 1979

Description:

This project will provide mechanical systems needed to support the Interventional Radiology and Minimally Invasive Surgery projects located in Rhodes Hall. Mechanical equipment will be strategically placed in both the interior and exterior of Rhodes Hall, with piping and ductwork routed to their respective locations.

Project Information:

This project will bid in conjunction with the Clinical Space Reorganization - Interventional Radiology Renovation project.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Auxiliaries-University Hospitals	\$150,840.00	\$150,840.00				
Total:	\$150,840.00	\$150,840.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT (\$20-25 Million Project)				06/29/2001
Bidding Approved BoT	\$150,840.00	12/02/2005		
DESIGN				
Arch/Engr Contract				04/03/2002
Design Dev Document Approval		11/18/2005		
Schematic Design Approval		11/18/2005		
Construction Document Approval		12/27/2005		
BIDDING				
Bid Opening		02/03/2006		
CONSTRUCTION				
Construction Start		04/04/2006		
Completion		04/28/2006		

Project Team:

Project Manager: Paul Lenz (lenz.3@osu.edu)
Project Coordinator: Curt Handschug (handschug.1@osu.edu)
Project Assistant: Patricia Berger (berger.58@osu.edu)

Field Coordinator: Is Unassigned
Facility Planner: Is Unassigned



Early Childhood Development Center at Weinland Park

315-2002-925

Requesting Agency(s): HUMAN ECOLOGY ADMINISTRATION

Location(s): See Project Information

Gross Sq. Ft.0 Age:

Description:

This project will construct a facility to house an early childhood development center in the Weinland Park area, southeast of the Columbus campus. The existing childhood laboratory housed in Campbell Hall will be relocated to this new facility and will expand its services to include infants, toddlers, and preschool age children.

Project Information:

This project has a unique partnering relationship between Columbus Public Schools, Columbus Recreation and Parks Department and the University. The project budget increased to \$11.6 million due to additional security for the facility, site constraints, the provision of an access road for emergency vehicles, and escalation in the price of raw materials.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Development-Human	\$5,600,000.00	\$7,600,000.00				
Ecology						
Univ. Bond Proceeds	\$1,500,000.00	\$1,500,000.00				
President's Office	\$1,000,000.00	\$1,000,000.00				
Line of Credit	\$1,500,000.00	\$1,500,000.00				
Total:	\$9,600,000.00	\$11,600,000.00				

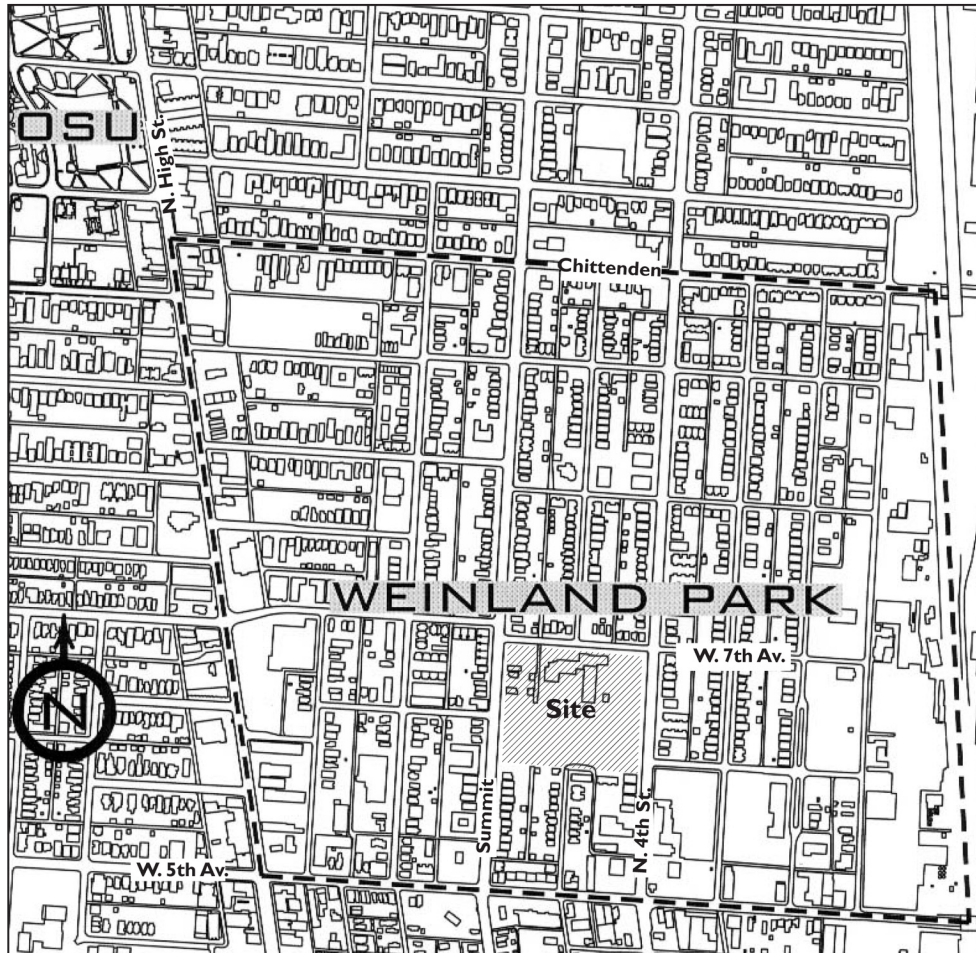
Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT (\$5 - \$10 million project)		10/04/2002		10/04/2002
Arch/Engr Advertisement (Ohio Register #127)		03/01/2004		03/01/2004
Bidding Approved BoT	\$11,600,000.00	12/02/2005		
DESIGN				
Arch/Engr Contract		11/05/2004		11/05/2004
Schematic Design Approval		12/18/2004	05/31/2005	05/31/2005
Design Dev Document Approval		03/19/2005	09/30/2005	09/30/2005
Construction Document Approval		06/18/2005	11/15/2005	
BIDDING				
Bid Opening		07/22/2005	01/04/2006	
CONSTRUCTION				
Construction Start		09/27/2005	03/04/2006	
Award of Contracts		09/22/2005	03/04/2006	
Completion		09/01/2006	03/04/2007	

Project Team:

Project Manager: John Frazier (frazier.2@osu.edu)
Project Coordinator: Leeanne Chandler (chandler.63@osu.edu)
Project Assistant: Mikki Reese (reese.153@osu.edu)

Field Coordinator: Is Unassigned
Facility Planner: Teresa Yu (yu.195@osu.edu)

Early Childhood Development Center at Weinland Park





Fawcett Center Tower Conversion to Office Space

315-2005-917

Requesting Agency(s): STUDENT AFFAIRS, OFFICE OF

Location(s): Fawcett Center For Tomorrow, Novice G

Gross Sq. Ft. 178,207 **Age:** 1970

Description:

This project will renovate the Fawcett Center Tower into office space. This renovation will include demolition; upgrades to the building automation, fire alarm system, chillers, elevators and restrooms; hazardous material abatement and cosmetic upgrades.

Project Information:

The renovation of the Fawcett Center Tower must be completed by March 2007 in order for Student Affairs to use as swing space for the Ohio Union Replacement Project. To meet this deadline, the demolition and hazardous material abatement needs to occur in advance of the renovation.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Univ. Bond Proceeds	\$8,091,415.00	\$8,091,415.00				
Total:	\$8,091,415.00	\$8,091,415.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$8,091,415.00	05/06/2005		06/07/2005
Arch/Engr Advertisement (Columbus Dispatch)		06/28/2005		06/28/2005
Bidding Approved BoT (Demo and abatement only)	\$440,000.00	12/02/2005		
Bidding Approved BoT	\$8,091,415.00	04/07/2006		
DESIGN				
Arch/Engr Contract		09/30/2005	11/15/2005	
Schematic Design Approval		12/15/2005		
Design Dev Document Approval		01/15/2006		
Construction Document Approval		03/01/2006		
CONSTRUCTION				
Construction Start (Demolition package)		04/30/2006		
Construction Start		03/01/2006	06/15/2006	
Completion (Demolition package)		07/31/2006		
Completion		02/28/2007	03/30/2007	

Project Team:

Project Manager: Nikolina Sevis (sevis.2@osu.edu)
Project Coordinator: Leeanne Chandler (chandler.63@osu.edu)
Project Assistant: Mikki Reese (reese.153@osu.edu)

Field Coordinator: Is Unassigned
Facility Planner: Cheryl Christie (christie.2@osu.edu)



Longaberger Alumni House IT/Communications Renovation
50700-R050071

Requesting Agency(s): ALUMNI ASSOCIATION

Location(s): Longaberger Alumni House

Gross Sq. Ft. 56,704 Age: 1999

Description:

This project will renovate the Information Technology and Communications department on the second floor of the Longaberger Alumni House to add office and storage space and to modify the existing server room.

Project Information:

The project budget increased during the design phase to add additional electrical service to provide for future needs.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Alumni Association	\$180,000.00	\$194,724.00				
Development						
Total:	\$180,000.00	\$194,724.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
6540 Received by OFP				04/27/2005
Bidding Approved BoT	\$194,724.00	12/02/2005		
DESIGN				
Design Dev Document Approval		10/21/2005		10/21/2005
Construction Document Approval		11/11/2005		
BIDDING				
Bid Opening		12/15/2005		
CONSTRUCTION				
Award of Contracts		02/05/2006		
Construction Start		02/06/2006		
Completion		03/31/2006		

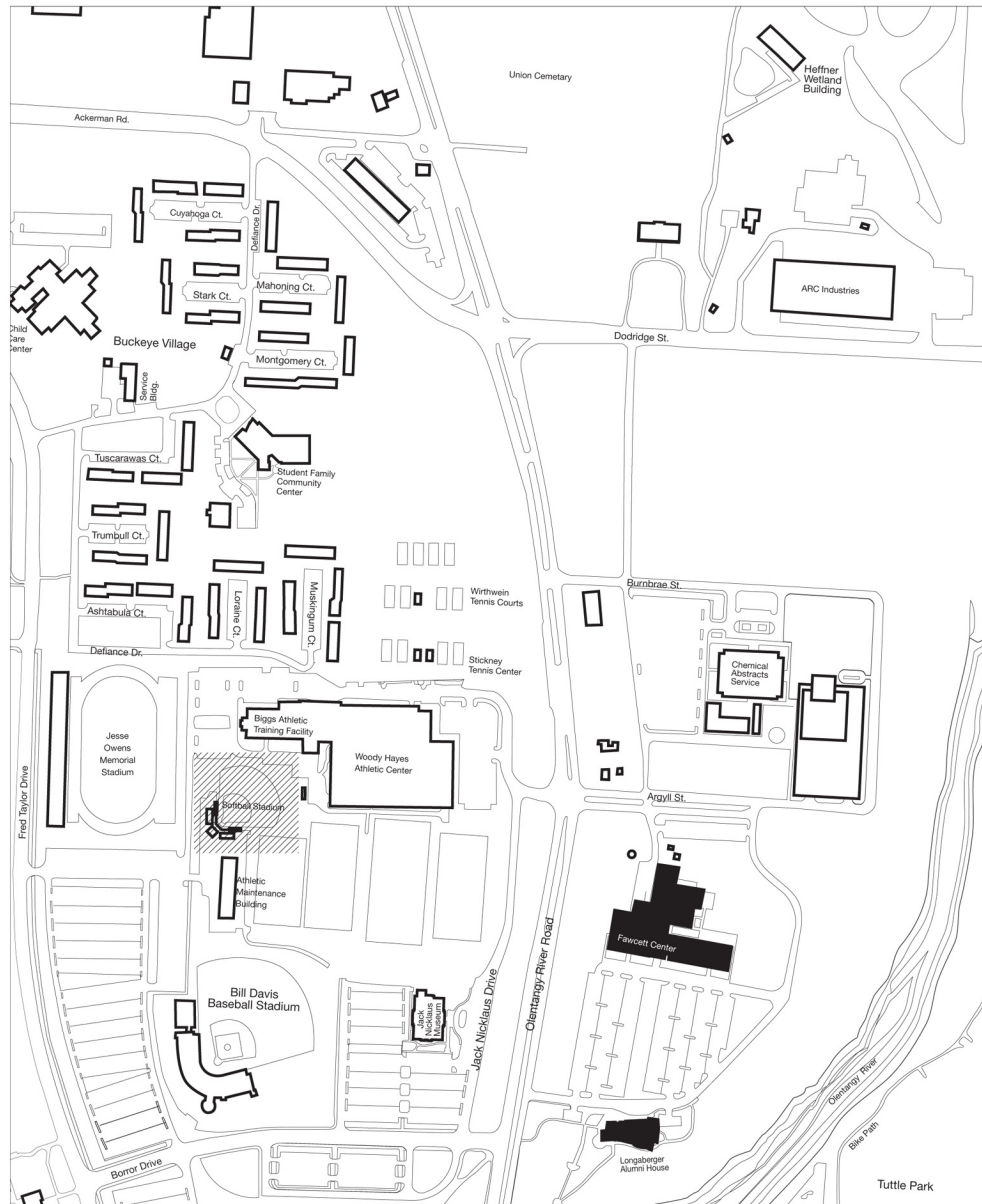
Project Team:

Project Manager: Nikolina Sevis (sevis.2@osu.edu)
Project Coordinator: Faye Bodyke (bodyke.3@osu.edu)
Project Assistant: Jean Frey (frey.2@osu.edu)

Field Coordinator: Is Unassigned
Facility Planner: Is Unassigned

Olentangy Plains Area Projects

- Women's Softball Stadium
- Fawcett Center Tower Conversion to Office Space
- Longaberger Alumni House IT/Communications Renovation



Office of Business and Finance / Board of Trustees Meeting

December 2, 2005

North





Requesting Agency(s): OSUE AGRIC & NATURAL RESOURCES

Location(s): See Project Information Gross Sq. Ft.0 Age:

Description:

This project consists of the demolition of Dakan Hall and the planning, programming, design, FF&E, site planning and construction administration of the new Ohio 4-H Center. The new structure will include space for the OSU 4-H Youth Development staff, the OSU Extension programs, and those programs from the College of Food, Agricultural, and Environmental Sciences who will interact with 4-H. Outdoor program space, outdoor amenities, and parking is also included.

Project Information:

The new building is to be constructed on the site north of the existing Dakan Hall.

The project budget first increased to \$10 million to support the increase in building size and the 4-H program needs. The budget further increased an additional \$557,945.00 to cover an industry-wide increase in the cost of steel and because the user will pursue LEED (Leadership in Energy and Environmental Design) Certification in conjunction with the U.S. Green Building Council. At the time the project was bid (August 2005) the construction industry began to see major inflationary increases in construction costs and anomalies associated with hurricane-related costs. This increase is projected to carry over into 2006. After having undergone considerable value engineering to allow for modifications in construction savings, Ohio 4-H Foundation has committed the additional funds necessary to maintain the program scope.

Request to hire a Construction Manager is one of the efforts which has been reviewed by the design team and deemed a cost saving delivery method.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Development-Food,Agr & Env Sciences Ohio 4-H Foundation Board	\$9,110,627.00	\$10,982,064.00				
HB16 Line Item	\$0.00	\$1,500,000.00				
Appropriation Transfer from BOR-076						
Total:	\$9,110,627.00	\$12,482,064.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Bidding Approved BoT	\$9,110,627.00	03/01/2002		03/01/2002
Arch/Engr Approved by BoT	\$9,110,627.00	03/01/2002		03/01/2002
Bidding Approved BoT (Project budget increase)	\$10,000,000.00			05/30/2003
Bidding Approved BoT (2nd increase)	\$10,557,945.00	02/04/2005		02/04/2005
Bidding Approved BoT (3rd increase)	\$12,482,064.00	12/02/2005		
Constr Mgr Approved by BoT	\$12,482,064.00	12/02/2005		
DESIGN				
Arch/Engr Contract		07/01/2002	12/31/2002	01/08/2003
Schematic Design Approval		09/30/2002	08/15/2003	08/15/2003
Design Dev Document Approval		11/25/2002	03/29/2004	03/29/2004
Construction Document Approval		03/17/2003	06/01/2005	06/01/2005
BIDDING				
Bid Opening (DEMO)		05/06/2003	04/22/2004	04/22/2004
Bid Opening		07/12/2004	08/17/2005	08/12/2005
Bid Opening (RE-BID)		04/03/2006		
CONSTRUCTION				
Award of Contracts (DEMO)		06/22/2004	06/14/2004	06/14/2004
Construction Start (DEMO)		06/16/2003	06/14/2004	06/15/2004
Completion (DEMO)		07/27/2004	10/01/2004	09/17/2004
Award of Contracts		06/16/2003	03/15/2006	
Construction Start		07/06/2005	06/06/2006	
Completion		07/01/2004	08/06/2007	

Project Team:

Project Manager: Marjory Trishman (trishman.2@osu.edu)	Field Coordinator: Faye Bodyke (bodyke.3@osu.edu)
Project Coordinator: Faye Bodyke (bodyke.3@osu.edu)	Facility Planner: Cheryl Christie (christie.2@osu.edu)
Project Assistant: Mikki Reese (reese.153@osu.edu)	



South Dorms Area Sewer Separation/Drainage Improvements
5062-PF6778

Requesting Agency(s): FACILITIES OPERATIONS AND DEVELOPMENT

Location(s): Various Locations, Columbus Gross Sq. Ft.0 Age:

Description:

This project will separate the storm sewer from the combined storm/sanitary sewer in the eastern portion of the south dorms area, bordering Stradley Hall, Park Hall, Smith Hall, Steeb Hall and Baker Hall, and will construct a new storm main along 11th Avenue with the goal of eliminating flooding and sewer backup in the area.

Project Information:

The project budget increased due to timing issues and the need for better coordination and sequencing to ensure effective separation of sanitary and storm sewers.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Univ. Bond Proceeds	\$0.00	\$0.00				
2007 Bond Issue	\$625,000.00	\$795,000.00				
Total:	\$625,000.00	\$795,000.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$625,000.00	12/05/2003		12/05/2003
Bidding Approved BoT	\$795,000.00	04/01/2005	01/19/2006	
DESIGN				
Construction Document Approval		03/01/2005	11/30/2005	
BIDDING				
Bid Opening		04/15/2005	02/02/2006	
CONSTRUCTION				
Award of Contracts		07/15/2005	03/31/2006	
Construction Start		12/31/2005	04/03/2006	
Completion		12/31/2005	08/31/2006	

Project Team:

Project Manager: Bo Zhang (zhang.403@osu.edu)
Project Coordinator: Karen Cogley (cogley.1@osu.edu)
Project Assistant: Lisa Baldwin (baldwin.10@osu.edu)

Field Coordinator: Glenn Gerhart (gerhart.1@osu.edu)
Facility Planner: Is Unassigned



Wright Center of Innovation - MacQuigg Laboratory Rooms 448 and 448A
315-2005-944-4

Requesting Agency(s): ENGINEERING ADMINISTRATION

Location(s): MacQuigg Laboratory, Charles E. Gross Sq. Ft.76,810 Age: 1967

Description:

This project will include abatement of existing floor tile and minor demolition of abandoned plumbing pipes; minor renovations; HVAC and electrical modifications; and relocation of existing ethernet lines.

Project Information:

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Grant-Wright Center of Innovation	\$79,841.00	\$79,841.00				
Total:	\$79,841.00	\$79,841.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT (within #315-2005-944)				06/07/2005
6540 Received by OFP				06/16/2005
6540 Estimate Sent to User				08/01/2005
Bidding Approved BoT	\$79,841.00	12/02/2005		
DESIGN				
Design Dev Document Approval		10/31/2005		10/15/2005
Schematic Design Approval			10/15/2005	10/15/2005
Construction Document Approval				10/31/2005
Arch/Engr Contract			11/01/2005	
BIDDING				
Bid Opening		12/28/2005		
CONSTRUCTION				
Award of Contracts		02/26/2006		
Construction Start		03/10/2006		
Completion		06/08/2006		

Project Team:

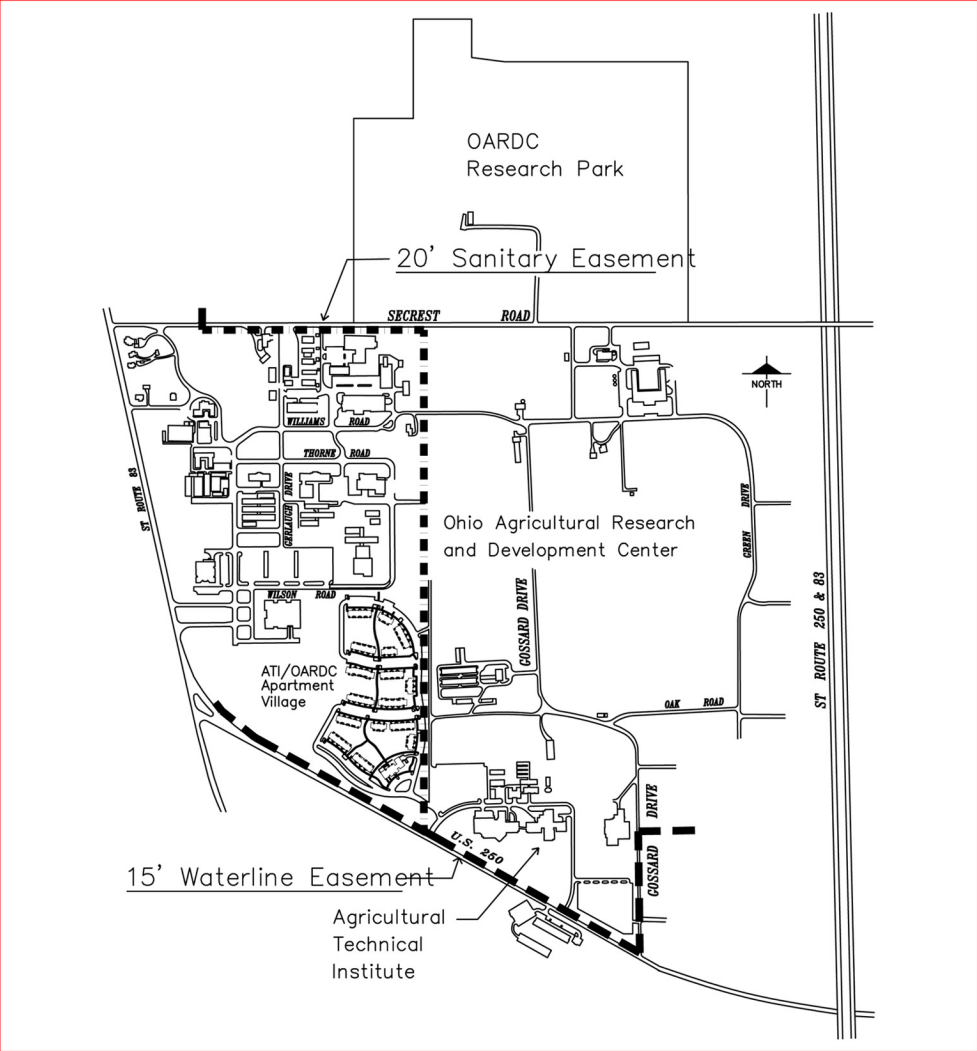
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- Moritz College of Law Feasibility Study
- Kennedy Commons Roof Replacement
- Bradley and Paterson Halls Restroom Renovations
- Campus Grounds – South Dorms Site Improvements
- Clinical Space Reorganization – Interventional Radiology Renovation
- Clinical Space Reorganization – Rhodes Hall Rooms S206 and S212
- Wright Center of Innovation – MacQuigg Laboratory Rooms 448 and 448A
- Clinical Space Reorganization – Rhodes Hall IR/MIS Infrastructure
- James Cancer Hospital - Elevator Upgrade
- South Dorms Area Sewer - Separation/Drainage Improvements



Water and Sanitary Sewer Easements at OARDC



Office of Business and Finance / Board of Trustees Meeting

December 2, 2005



Annexation of OARDC/ATI Property by the City of Wooster

Frequently Asked Questions

‘Annexation by the City of Wooster’: What does that mean?

Portions of the land on which the OARDC and ATI campuses are located (see the attached map) will become part of the City of Wooster. The Wooster campuses will then be located within the corporation of the City of Wooster but will operate with autonomy similar to that of the Ohio State campus in Columbus. The University has negotiated an annexation agreement with the City of Wooster to allow OARDC and ATI to operate as we presently do to fulfill our mission. The boundaries of the annexation will be Secrest Road to the north (including OARDC property north of Secrest Road); Madison Avenue to the west; Dover Road to the south (including the ATI dorms on the other side of Dover Road); and the Dix Expressway (U.S. 250/Ohio 83) to the east.

How will I be affected if my work location is not on the land being annexed by the City of Wooster?

If your work location—where you physically perform your work—remains outside the city limits of Wooster, there will be no change made to your local tax withholding. You should, however, fill out and submit a new W-4 to be sure you’re not automatically charged City of Wooster tax incorrectly.

Why is this happening now?

Annexation of the Wooster campuses is not a new issue. The City of Wooster approached OARDC in 1998 regarding annexation. Since then, the long-term agreement for water and sewer with the City of Wooster has expired, and the Ohio Environmental Protection Agency is mandating that cities not expand sewer and water services to entities located outside their corporate boundaries that are not presently within a sewer district. In order for the campuses to be eligible for continued water and sewer hook-ups to Wooster utilities, it became necessary to negotiate with the City of Wooster and move forward with annexation. Currently, the University and the City of Wooster are finalizing the details of an annexation agreement that sets guidelines on how OARDC and ATI will continue to operate as state entities within the city limits. Once the language of the annexation agreement is approved by the University and by the City of Wooster, the agreement must still be approved by Ohio State’s Board of Trustees and the Ohio Department of Administrative Services.

Who was involved in the process?

The annexation process involved representatives from Ohio State’s Business and Finance Office; the Office of the Dean of the College of Food, Agricultural, and Environmental Sciences; the OARDC Director’s Office; the ATI Director’s Office; Ohio State’s Legal Affairs Office; private attorneys; and representatives of the City of Wooster.

Who made the decision?

The question is not really who made the decision for annexation, but rather what is driving the need for annexation. First, the Ohio EPA requires all entities to be associated with an organized sewage and water district. Currently, OARDC and ATI are connected to City of Wooster sewer and water systems but are located in Wooster Township. For us to continue to use city sewer and water systems, we must be part of a sewer and water district or be part of the city. Second, the City of Wooster will not extend additional sewer and water rights or hook-ups outside the city limits. Both ATI and OARDC need to expand these services to our east campus locations and to new buildings in the future. Third, there is new development south of U.S. 250 that is not within the city limits, and there is a petition by a commercial developer for annexation of this land. To do this, the city needs to annex the land contiguous to the development—that land being Ohio State’s Wooster campuses.

How will this affect me?

The City of Wooster has an income tax, and anyone working within the city limits is required to pay that tax. Therefore, effective Jan. 1, 2006 (as proposed), a 1-percent City of Wooster income tax will be deducted from the paychecks of OARDC/ATI employees who work on the land being annexed by the city. If you currently pay taxes to the City of Wooster, the annexation will not affect you.

How will this benefit me and/or OARDC/ATI?

This is a good and fair question. The benefits may be more long-term than short-term. First, the Wooster campuses will continue to have access to water and sewer services. Second, development of the land south of OARDC will have benefits for employees of OARDC and ATI and for our students and visitors. Currently there are few services on the southern edge of Wooster and fewer in proximity to the Wooster campuses. Annexation will allow for additional development and possibly various other services such as convenience stores, restaurants, etc.—we have already seen the construction of a hotel and medical building in the area. Third, some tax revenues may be returned to improve the safety of the borders of the Wooster campuses through sidewalks, traffic signals, and other potential projects. Fourth, we all use services and businesses in the City of Wooster, regardless of the location of our residence, and our contributions will help maintain quality city infrastructure and services from which we all benefit.

Annexation of OARDC/ATI Property by the City of Wooster

Frequently Asked Questions

Will the annexation change the boundaries of school districts?

No. There will be no change to school district boundaries.

How will this affect services currently performed on the Wooster campuses?

Services such as police, trash pick-up, road maintenance and snow removal will not be affected by the annexation. These and all such services will continue to be performed in the same way they have been in the past.

I am currently paying taxes to the city where I live. Will I also have to pay the Wooster local tax?

Ohio State will be required to withhold Wooster local tax for all employees of OARDC and ATI who work on the main Wooster campuses. If you are currently paying tax to a different locality based on where you live, you may be responsible to continue paying to that locality in addition to the tax you pay to the City of Wooster. It is your responsibility to contact the Income Tax Division of the city where you reside for information about this and to determine whether there is reciprocity between that locality and the City of Wooster. This will depend on the tax code of your municipality. Some cities or villages will permit a credit for the income tax paid to Wooster against any income tax due from you to your city or village of residence, and some may not permit such a credit. You will be responsible for doing any paperwork required.

Will I need to fill out a new W-4?

If Wooster local tax is currently being withheld, a new W-4 is not necessary. However, to ensure proper local tax withholding for your residence location, a new W-4 should be completed. If you are not working on the main Wooster campuses that are being annexed by the city, you should do a W-4 for exemption.

What if I don't do a new W-4?

In the event that an employee working on the Wooster campuses does not complete a new W-4, Ohio State's Human Resources system will automatically default your withholding to the Wooster local tax.

When will annexation take effect?

The proposed effective date is Jan. 1, 2006.

